

Statement of Accounts 2022/23

Unaudited v31/5/23



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# NARRATIVE REPORT

# FOR THE PERIOD 1 APRIL 2022 TO 31 MARCH 2023

### Introduction

The Lake District National Park Authority (LDNPA) is an independent local authority, forming part of the system of local government in the Lake District. It does some, but not all, of the work that is done by County and District Councils in other areas of the country. Other local authorities operating inside the Lake District National Park have an important role to play.

The National Parks and Access to the Countryside Act 1949, subsequently amended by the Environment Act 1995, sets out key responsibilities through two statutory purposes for National Parks:

* To conserve and enhance the Parks’ natural beauty, wildlife and cultural heritage; and
* To promote opportunities for the understanding and enjoyment of the special qualities (of the Parks) by the public.

The Authority’s services are delivered so as to contribute to the Vision for the Lake District National Park. The Vision sets out the strategic aims of the Lake District National Park Partnership, which is comprised of many key stakeholders in the future of the Park. The Vision’s strategic aim is that the Lake District National Park will be an inspirational example of sustainable development in action. It will be a place where its prosperous economy, world class visitor experiences and vibrant communities all come together to sustain the spectacular landscape, its wildlife and cultural heritage. Local people, visitors, and the many organisations working in the National Park, or have a contribution to make to it, must be united in achieving this.

The Partnership’s near-term objectives are set out in the Partnership’s Plan. The plan will ensure that the Lake District’s World Heritage Site Status is protected and that we remain on track to achieving our 2030 Vision of the Lake District. A refreshed Partnership Plan was adopted on 20th October 2021.

The Authority’s strong working relationships with all member organisations within the Partnership are essential to its success in effective service delivery, working together to combine expertise and skill sets in the most effective ways. This model of operation allows the Authority to add significant value to the delivery of the Partnership’s Plan, which is the management plan for the National Park.

The Authority’s responsibilities within the Partnership’s Plan are formalised in, and monitored with reference to, the Authority’s Business Plan, which sets out actions and milestones relating to our contribution to priority areas which include:

* Climate Action
* Farming and Nature Recovery
* Landscape, Culture and Beauty
* Sustainable Travel and Transport
* Vibrant Communities and Prosperous Economy
* Lake District for Everyone

These documents can be found on the Authority’s website.

Our financial planning is set out in our Medium Term Financial Strategy. The strategy formalises the Authority’s key revenue and capital principles in relation to the management of its finances, given the prevailing financial environment. It sets out projections for future years’ budgets over a five year period to inform understanding of the likely availability of financial resources, which will be used in the provision of services. The Medium Term Financial Strategy can also be found on the Authority’s website.

One of the Authority’s key responsibilities to its communities is to act as the Planning Authority for the geographical area of the National Park. Other principal services include work in areas such as conservation, recreation management and transport, promoting understanding, rangers and volunteers, and forward planning and communities.

Ethics are very important to the Authority and are central to our day-to-day work. Our organisational culture is represented by our core values, which underpin all actions and decision making. These are to be:

* Empowered – we think creatively, encouraging innovation, adapting to change and being willing to take risks
* Forward Thinking – we plan for the future, recognising that our future sustainability is in our own hands
* Leaders – we lead the way, delivering the vision and inspiring people and the landscape to flourish
* Nurturing – we nurture the Lake District, our teams and where we work, respectfully managing the Lake District National Park on behalf of those who live, work or visit here
* Proud – we are proud of the Lake District and what we do at the Lake District National Park Authority, which drives us to be our best
* Team Players – we cooperate and work together, creating a sense of belonging where trust thrives.

**Significant Matters Reported in the 2022/23 Accounts**

The aim of our Statement of Accounts is to demonstrate the overall financial performance and position of the Authority at the end of the 2022/23 financial year. The Authority’s accounts for the year ending 31 March 2023 are presented in the format laid down in the Code of Practice on Local Authority Accounting in the United Kingdom 2022/23 (the Code). This format incorporates the requirements of International Financial Reporting Standards (IFRS) wherever this is possible.

The external financial and economic environment for the year has posed a number of challenges to the authority. With inflation running at double digits and interest rates increasing, this has put pressure on Visitors’ income whilst at the same time increasing underlying running costs, with particular pressures around fuel and wages. At the same time, this has impacted positively on the value of the Authority’s assets and interest returns on investments, with bank base rate rising from 0.75% to 4.25%.

The Department of Environment, Food and Rural Affairs (Defra) sets the level of Government funding for the National Park Authority on an annual basis through National Park Grant. For 2022/23, the level of core funding allocated by Defra resulted in a flat-cash settlement at the same level as funding received in each year since 2019/20 at £5,590k. The Authority also received a one-off top up of £440k in year which partly recognised the impact of inflationary cost pressures.

The Authority’s Medium Term Financial Strategy (MTFS) assumes this flat cash level of funding continues without uplift over subsequent years of the strategy. This leaves a significant level of income from other sources required to balance the budget with the current inflationary cost pressures adding to the level of real terms reduction in core grant.

To address this, the Authority has grown its Visitor Services offer. As well as delivering on the Authority’s statutory objectives this also delivers a level of financial contribution. 2021/22 saw a strong financial performance within Visitor Services as the pandemic restrictions lessoned. This allowed the Authority to establish a separate trading reserve of £500K to provide contingency in the event of adverse trading conditions.

The Authority’s Visitor Services are exposed to factors such as the changing demography of visitors and the weather but this has been further exacerbated by the current economic climate. Largely as a result of cost pressures, performance during 2022/23 was below the budget expectation and the trading reserve dropped 50% to £250k. This reinforces the need for a reserve to protect the General Fund from fluctuations in trading performance.

The General Fund overall closed at £1.57m which is consistent with the assumptions in the MTFS, including the impact of the £440k one off grant top up from DEFRA.

**Other significant items for 2022/23**

There was significant revenue in year relating to Farming in Protected Landscapes (FiPL). The Farming in Protected Landscapes programme is a part of Defra’s Agricultural Transition Plan. It offers funding to farmers and land managers in Areas of Outstanding Natural Beauty (AONB), National Parks and the Broads.

The programme will fund projects that:

* support nature recovery
* mitigate the impacts of climate change
* provide opportunities for people to discover, enjoy and understand the landscape and its cultural heritage
* protect or improve the quality and character of the landscape or place

During 2021/22, there was £673k of FiPL grant recognised, this increased to £1.4m for 2022/23 including both payments to third parties and direct funding of LDNPA schemes.

Overall Net Assets held by the Authority increased by £23,804k from £21,331k in 2021/22 to £45,135k. This largely relates to a significant reduction to the net defined benefit pension liability which now stands at a £4.8m asset from a £17.4m liability at last year end. The defined benefit pension asset is valued by expert actuaries and the impact of the increased value is limited through statutory adjustments to the accounts. This means that there is no impact on the Authority’s usable reserves as a result of movements in the net asset. The positive movement in fund value indicates that there is potential for reduced future contribution rates. However, this will not be confirmed until the next full valuation which is due in 2025.

Total capital expenditure for 2022/23 was £1.9m (£1.1m for 2021/22). The spend in year in was spread across a range of projects (see capital investment section below and note 20) with the single largest element (£1.3m) on the West Windermere Way. This is a largely grant funded project which is enhancing existing rights of way and adding new sections to make a coherent route around the South-West area of Windermere. The scheme is due to complete in June 2023.

During the year, the Authority sold Woodend Farm generating a net capital receipt of £1.4m. Part of this was used to fund the 2022/23 capital programme with £1.28m remaining for future use. The Authority currently remains debt free but may decide to undertake prudential borrowing to finance capital expenditure in future.

**Application of Funds**

The Authority translates the total resources available into an annual budget, managed by service areas, across which 190 FTE staff are employed. The following table shows how these resources were spent during 2022/23 compared to their respective budgets. The actual spending in the table below summarises all revenue income and expenditure.

|  |  |  |  |
| --- | --- | --- | --- |
|  | **Net Exp** | **Net budget** | **Variance** |
|  | **£000** | **£000** | **£000** |
|  |  |  |  |
| Executive Board & Legal | 719 | 716 | 3 |
| Resources | 2,383 | 2,400 | -17 |
| Visitor Services | 545 | 464 | 81 |
| People | 567 | 610 | -43 |
| Communications | 560 | 483 | 77 |
| Development Management | 775 | 696 | 79 |
| Strategy & Rangers | 2,800 | 2,712 | 88 |
| Non Distributed Costs | 57 | 57 | 0 |
| **Cost of Services** | **8,406** | **8,138** | **268** |
|  |  |  |  |
| Financing & Investment Income & Exp | 203 | 146 | 57 |
| Non-specific grant income | -6,150 | -5,710 | -440 |
| **(Surplus) or Deficit on Provision of Services** | **2,459** | **2,574** | **-115** |
|  |  |  |  |
| (Surplus) or deficit on revaluation of non-current assets | -2,363 | -2,363 | 0 |
| Remeasurements of the defined benefit liability | -23,900 | -23,900 | 0 |
| **Other Comprehensive (Income) & Expenditure** | **-26,263** | **-26,263** | **0** |
|  |  |  |  |
| **Total Comprehensive (Income) & Expenditure** | **-23,804** | **-23,689** | **-115** |
|  |  |  |  |
| **Movement in reserves** | 23,804 | 23,689 | 115 |
| **Total** | **0** | **0** | **0** |

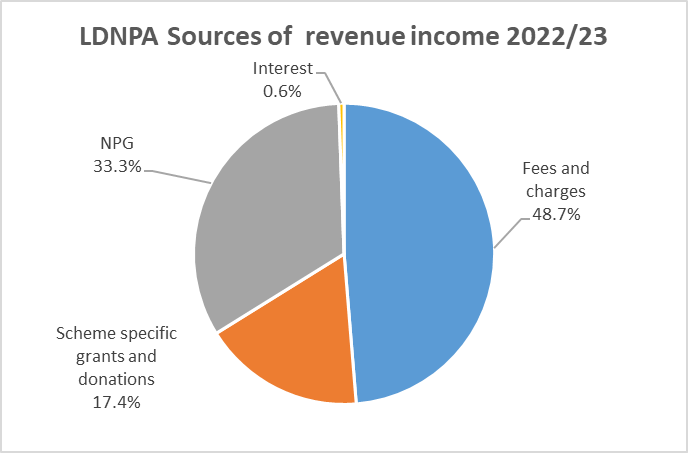
Budget monitoring information was reviewed by the Executive Board on a monthly basis, including IAS19 adjustments (pensions), capital charges and Movement In Reserves (MIRS) items. The variances reported above are modest in relation to the overall Authority revenues; a detailed out-turn report will be presented to full Authority with a detailed split down of the variances. The single largest variance of £440k non-specific grant income relates to one-off Defra grant income for 2022/23.

The General Fund balance closed at £1.57m which is marginally above the target. As per the MTFS approved in March 2023, this is anticipated to fall back below £1.5m during 2023/24, largely reflecting the anticipated impact of inflationary pressures and particularly the pay award.

## **Sources of Revenue Funds**

In addition to core grant from DEFRA, the Authority also receives income from a range of other sources, and these are summarised below:

**Sources of Revenue Funds 2022/23**

****

Further detail on some of the key sources of revenue funds are set out below:

|  |  |
| --- | --- |
| **Key fees and charges and grants** | **£000** |
|  |  |
| **Fees and charges** |  |
| Car parking | 2,093 |
| Other Visitor Services income | 6,290 |
| Planning and land charge income | 440 |
|  |  |
| **Specific grants** |  |
| DEFRA | 1,504 |
| Cumbria County Council Total | 250 |
| South Downs National Park | 168 |
| Department Levelling Up Housing Communities | 127 |
| National Grid | 300 |
| NDA (Nuclear Decommissioning Authority) | 100 |
| ERDF (European Regional Development Fund) | 196 |

This provides an indication of the relative split of activities within the Authority, with a mixture of core activities, scheme specific external funding and fees generated from service users.

**Capital Investment in 2022/23**

The Authority’s capital investment can be analysed as follows:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Project / Spend Area** | **2022/23 Original Budget £000** | **2022/23 Working Budget £000** | **Actual  £000** | **Budget variance £000** |
| IT Rolling Replacement Programme | 94.0 | 109.0 | 44 | -65.0 |
| Car Park Re-surfacing | 10.0 | 10.0 | 0 | -10.0 |
| New Boats (CBC and Brockhole) | 32.0 | 42.1 | 42.1 | 0.0 |
| Park Management Plant & machinery | 20.0 | 67.0 | 41.2 | -25.8 |
| Vehicle Fleet Replacements | 78.0 | 113.0 | 117.5 | 4.5 |
| Vehicle Fleet Replacements - Leased | 57.0 | 0.0 | 0 | 0.0 |
| Property Condition Survey Work | 67.0 | 24.0 | 13.6 | -10.4 |
| Brockhole equipment (onging) | 20.0 | 0.0 | 0 | 0.0 |
| Brockhole Toilets | 70.0 | 26.0 | 27.8 | 1.8 |
| Brockhole Lakeshore | 109.0 | 148.0 | 101.7 | -46.3 |
| Low Carbon Lake District (LCLD) - Brockhole Boiler | 0.0 | 4.0 | 8.1 | 4.1 |
| LCLD - K2T Multi-user route | 94.0 | 0.0 | 0 | 0.0 |
| West Windermere Way & management | 1,076.0 | 1,466.0 | 1,269.5 | -196.5 |
| LCLD 2 Electric Vehicles | 23.0 | 0.0 | 0 | 0.0 |
| Lake District Foundation (LDF) Bowness Bay IC | 0.0 | 3.4 | 0 | -3.4 |
| LDF Brockhole Lodge Office | 0.0 | 1.5 | 22.4 | 20.9 |
| LDF Wayfaring House | 0.0 | 2.0 | 0 | -2.0 |
| LDF Hawkshead Former IC | 0.0 | 17.3 | 43.9 | 26.6 |
| Electric Charging Points (corporate) - ESIF/LCLD 2 | 77.0 | 7.0 | 10.7 | 3.7 |
| Ambleside Depot | 50.0 | 0.0 | 0 | 0.0 |
| Defra ACCESS works | 0.0 | 86.1 | 86.3 | 0.2 |
| Brockhole Lakeshore Phase 2 | 0.0 | 25.0 | 28.7 | 3.7 |
| Storm Arwen insurance | 0.0 | 0.0 | 41.1 | 41.1 |
| **Total** | **1,877.0** | **2,151.4** | **1,898.6** | **-293.9** |

A significant element of the budget was spent in year, with total expenditure of £1,899k. Most planned schemes have made good progress although there have been some areas that have experienced delays in delivery and have underspent against the capital budget for 2022/23. £354k of carry forwards have been requested relating mainly to schemes that have commenced and require the budget for completion or where specific planned works have not commenced but are still required.

A small number of schemes showed overspends; in the main these are profiling matters with budget being used early on on-going schemes. The overspend relating to Storm Arwen damage is fully funded from insurance contributions.

The Authority used the following capital resources to finance its 2022/23 capital spend:

|  |  |
| --- | --- |
|  | **£000** |
| **Expenditure** | **1,899** |
|  |  |
| **Funded from:** |  |
| Capital receipts | -201 |
| Direct Revenue Financing | -335 |
| Capital Grant | -120 |
| Revenue Expenditure funded from Capital Under Statute Grant | -1,243 |
| **Movement in Capital Financing Requirement** | **0** |

The Authority continues to strive to provide excellent value for money. Our organisational strategy aims to deliver maximum impact in terms of service delivery by using our staff and other resources in more efficient ways. Our effectiveness is a key consideration and our success in delivering the Vision for the National Park is monitored closely using a number of performance indicators and actions set out in our Business Plan (see Performance and Risk Management section below).

## **Sources of Capital Funds**

In 2022/23 the Authority received £1,363k of grants to support the capital programme, this came from a number of funders including DEFRA, the European Structural Investment Fund (ESIF) and the Cumbria Local Enterprise Partnership (LEP). In addition, the Authority received £1,476k from the sale of assets (£1,404k relating to Woodend Farm which, along with grants and direct revenue funding, contributed to funding the 2022/23 capital programme.

There was £1.53m of usable capital resources remaining at 31 March 2023 (see detail in the reserve note). These will be used to fund the Authority’s future capital programme. A fully funded programme assuming no further significant receipts was approved as part of the Medium Term Financial Strategy in March 2023. There is potential for further receipts and these may allow further capital schemes to proceed, if realised.

**Investment Plans**

The Authority’s capital programme routinely includes re-investment in essential business infrastructure, such as operational buildings, vehicles and computer equipment.

The Authority is currently debt-free but acknowledges that fact that modest borrowing may be necessary to support the financing of the capital programme in future years, in addition to the usual mixture of capital receipts and external grant funding.

The Authority also has an approved Commercial Strategy. This has identified a pipeline of potential investments that primarily expand current service provision but which have a strong business case. There is an investment reserve to support investment in these with the ambition that these schemes will be able to make a significant contribution to a balanced and robust MTFS. Two examples that have already come through this route which are planned to happen during 2023/24 are Lakeshore phase 2 (expansion of access to Windermere through improvement and extension of the service available at Brockhole) and development of Hawkshead Information Centre (fit out and enhancement of premises including expansion of bike hire facilities).

**Performance and Risk Management**

**2022-2025 Business Plan**

The 2022-2025 Business Plan came into effect on 1 April 2022. We usually review and update our Business Plan at the end of each year, as part of an annual rolling programme. This allows us to plan three years ahead, with an annual review to make sure that we remain on course towards achieving our Vision and to take account of changing circumstances and / or financial constraints.

In September 2022, the Strategic Leadership Team also undertook a mid-year review of the 2022-2025 Business Plan, to consider the viability of the actions and their 2022/23 milestones. Staff capacity to deliver the Business Plan was being affected by high staff turnover and a difficult recruitment market, and new areas of work which had arisen during the year.

A revised 2022-2025 Business Plan was subsequently developed for the second half of the year and approved by Authority in October 2022. The actions and 2022/23 milestones were updated to reflect what we believed was achievable in the remainder of the year, with some work de-prioritised and removed from the plan, and new areas of priority work added in.

**Monitoring Performance and Risks**

Progress with delivering our Business Plan, and the management of key risks, is informally reviewed by the Strategic Leadership Team each month; and a formal Performance and Risk Monitoring Report is presented to Executive Board and to Resources Committee at the end of each quarter. These quarterly monitoring reports are available to view on our website.

Performance reports include updates on the following elements, with more detailed analysis provided where we are not on track:

* delivery of Business Plan actions
* management of key corporate risks
* management of key risks to delivering the Business Plan
* overall service performance

We no longer include performance indicators in our Business Plan. Instead, we have a much broader suite of key performance indicators which are monitored at service level.

Heads of Service base their assessment of overall service performance on:

* Service Plan delivery
* performance against targets for their set of key performance indicators
* management of service risks
* budgetary position

**2022/23 Performance and Risk Management – key points**

**Business Plan actions**

* The revised 2022-2025 Business Plan detailed 19 key actions which contribute to our priorities for the Lake District. Sixteen of these actions (84 per cent) showed a green / ‘complete’ status at the year end, as the planned work for 2022/23 had been substantially delivered. Three actions (16 per cent) showed a red / ‘not complete’ status; the elements of work which had not been completed were either rolled forward to 2023/24 or alternative plans have been put in place.
* The Business Plan also detailed 15 additional key actions to be taken by services in 2022/23 to help achieve their service objectives. Thirteen of these actions (87 per cent) showed a green / ‘complete’ status at the year end. Two actions (13 per cent) showed a red status; one was marked as ‘not complete’, with the outstanding work rolled forward to quarter one of 2023/24. The other red action was marked as ‘in progress’ as completion of the work will be more long term and will continue into and beyond 2023/24.

**Business Plan and Corporate Risks**

* There were eight corporate risks and eight risks to delivering the Business Plan which were being monitored in the corporate Risk Register at the year end.
* Three of these risks had a risk score above 10, with one at a critical level and two at medium. The critical level risk ‘Development Management – Enforcement’ was assessed as having a red status. Of the medium level risks, the ‘Development Management – Planning Applications’ risk was amber; and the risk relating to the ‘Special Area of Conservation Planning Review’ was green.
* All Business Plan and corporate risks are supported by a set of mitigation actions itemised within the Business Plan and / or Service Plans, with necessary resources aligned to these.

**Overall Service Performance**

* Commentary on overall service performance at the end of the year was provided by each Head of Service and will be reported to Resources Committee in May 2023.
* Four service areas reported a green status.
* Development Management reported a red status as Service Plan delivery is continuing to present challenges. This is due to a backlog of applications and compliance cases accumulated in early 2021 / late 2022 for reasons including the pandemic and staffing pressures. During the year there was significant improvement in some areas of the service; however, pre-application advice services remain largely suspended; and enforcement services, although improving, remain stretched. We will be developing a further enforcement action plan for 2023/24.
* The table below shows the status reported by each service area, compared to that reported at the end of the previous year.

|  |  |  |  |
| --- | --- | --- | --- |
| **March 2022 Overall Service Performance** | | **March 2023 Overall Service Performance** | |
| **Service** | **Status** | **Service** | **Status** |
| Communications and Visitor Services | Green | Communications and Visitor Services | Green |
| People and Organisational Development | Green | People and Organisational Development | Green |
| Strategy and Ranger service | Green | Strategy and Ranger service | Green |
| Programmes and Resources | Amber | Programmes and Resources | Green |
| Development Management | Red | Development Management | Red |

**Performance Indicators**

* Although our Business Plan no longer contains performance indicators, for consistency in our Statement of Accounts, in the table below we have included comparable performance indicators to those we have reported in previous years (where we still monitor them).

| **Performance Indicator** | **2021/22** | **2022/23** | | |
| --- | --- | --- | --- | --- |
| **Actual** | **Target** | **Actual** | **Target**  **met?** |
| **Vision Outcome: Contributing to a Prosperous Economy** | | | | |
| Major planning applications determined within 13 weeks | **91%**  (10 / 11) | > 65% | **100%**  (9 / 9) | ☺  Yes |
| Minor planning applications determined within eight weeks | **54%**  (181 / 336) | > 70% | **67%**  (151 / 225) | ☹  No |
| Other planning applications determined within eight weeks | **69%**  (329 / 480) | > 80% | **74%**  (308 / 414) | ☹  No |
| Planning applications with Planning Performance Agreements, Environmental Impact Assessments or agreed time extensions determined within their agreed timescales | **84%**  (249 / 297) | > 80% | **95%**  (362 / 383) | ☺  Yes |
| **Vision Outcome: Contributing to World Class Visitor Experiences** | | | | |
| Footpaths and other rights of way which are easy to use, even though they may not follow the definitive line | **62%**  (May: 71%  Nov: 53%) | > 70% | **56%**  (May: 61%  Nov: 51%) | ☹  No |
| Miles without Stiles routes which meet their designation category of ‘For All’, ‘For Many’ or ‘For Some’ | **86%**  (43 / 50) | > 80% | **50%**  (25 / 50) | ☹  No |
| **Vision Outcome: Contributing to Vibrant Communities** | | | | |
| Local needs homes  granted planning permission (units) | **43** | > 40 | **44** | ☺  Yes |
| Affordable homes  granted planning permission (units) | **1** | > 40 | **2** | ☹  No |
| **Vision Outcome: Contributing to a Spectacular Landscape, Wildlife and Cultural Heritage** | | | | |
| Conservation areas with valid management plans and character appraisals | **96%**  (22 / 23) | 100% | **100%**  (23 / 23) | ☺  Yes |
| Number of scheduled monuments at risk | **20** | < 25 | **20** | ☺  Yes |
| Percentage of listed buildings at risk | **4.5%**  (80 / 1,796) | < 5.0% | **4.4%**  (79 / 1,800) | ☺  Yes |
| **LDNPA Outcome: Demonstrating a High Performance Culture** | | | | |
| Staff sickness absence – average working days lost per FTE (full time equivalent) staff | **5.1 days**  **per FTE** | < 5.0 days per FTE | **5.0 days per FTE** | ☺  Yes |
| Staff who are satisfied working for the LDNPA | **81%**  (82 / 101) | > 80% | **82%**  (85 / 104) | ☺  Yes |
| Staff likely to recommend the LDNPA as a place to work | **82%**  (83 / 101) | > 80% | Full staff survey not run | - |
| Number of reported accidents to staff, volunteers and members per 100,000 working hours  (12 month rolling average) | **4.7** | < 3.5 | **3.0** | ☺  Yes |
| Annual greenhouse gas emissions from National Park Authority operations (tonnes) | **329.23 t** | 313.48 t | **267.97 t** | ☺  Yes |

**Going Concern**

The Authority’s accounts have been prepared on the basis that the Authority continues to operate as a going concern for the foreseeable future. This is judged to be reasonable mainly based on the Medium Term Financial Strategy (MTFS) which was approved in March 2023. This projected a balanced budget position over the 5 year life of the strategy, including an assumption that the trading reserve would need contributions of £170k. Although the actual position on the trading reserve is £80k lower than anticipated at the time of preparing the MTFS, this is less than 2% of Visitor Services gross income and is not judged to significantly alter the going concern assumption. As noted, the actual General Fund position for 2022/23 is consistent with MTFS assumption.

**Changes to Accounting Policies and Accounting statements**

The 2022/23 Code did not introduce any significant changes, which require a change to our accounting policies. The statements are structured to comply with the disclosure requirements of the Code and in an order judged to provide the most logical sequence, with reference to the significance of the main statements and supporting notes.

**Governance Arrangements**

There were no significant changes to the underlying governance arrangements in year although significant work was performed to bring the Authority Handbook up to date following a number of changes of roles in year, including the Director of Visitor Services and Resources, the S151 Officer (now residing with the Head of Resources) and deputy S151 Officer.

The 2021/22 audit findings report recommendation around the Authority’s finance system was addressed in year. The upgrade of the SUN finance system was completed during February 2023.

The Annual Governance Statement for 2022/23, including the action plan of potential improvements, is included within this document.

**Cash flows and Other Issues**

The Authority held only non-material provisions at 31 March 2023. During 2022/23 there were no significant debt write offs.

Cash flows during the year were managed within existing resources and there was no need for temporary borrowing. Both revenue and capital funds were monitored and re-projected on a frequent basis. Combining these with projections of the application of funds allowed a cash flow forecast to be prepared, assisting with day-to-day management of cash resources. Cash flows were well managed during 2022/23 and there were no significant issues to report. No cash flow difficulties are forecast within our existing planning horizons.

The Authority considers its staff and its positive working relationships with the other members of the Lake District National Park Partnership to be key strengths and drivers for its success and performance. Reserve balances are appropriate and not excessive. There were no material events after the reporting date.

**Materiality and Roundings**

The financial statements are prepared and presented based on material grounds taking into account a materiality threshold of £327k, which is consistent with external audit’s planning materiality.

The Authority uses rounding to the nearest thousand pounds in the financial statements. Our accounting policies allow for small rounding differences in the accounts. These do not detract from the reader’s overall understanding of the Authority’s financial performance.

Jane Fretwell

Head of Resources (S151)

31 May 2023

# STATEMENT OF RESPONSIBILITIES

### The Authority’s Responsibilities

### The Authority is required:

### To make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Authority that officer is the Director of Communications and Resources.

* To manage its affairs to secure economic, efficient and effective use of resources and safeguard assets.
* To approve the Statement of Accounts .

The Authority approves the Statement of Accounts for the period 1 April 2022 to 31 March 2023

Signed………………….

Name…………………..

Date…………………..

**Chair of Governance Committee**

**TO BE SIGNED ON COMPLETION OF AUDIT**

### The S151 Officer’s Responsibilities

The S151 Officer is responsible for the preparation of the Authority’s Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2022/23 (the Code). In preparing this Statement of Accounts, the S151 Officer has:

* Selected suitable accounting policies and then applied them consistently.
* Made judgements and estimates that were reasonable and prudent.
* Complied with the requirements of the local authority Code of Practice.
* Kept financial records and accounts which were up to date.
* Taken reasonable steps for the prevention and detection of fraud and other irregularities.

These accounts were authorised for issue on the 31 May 2023 which is the date up to which events after the balance sheet date have been considered.

The Accounts have been prepared in accordance with the requirements of the Code and give a true and fair view of the financial position of the Authority as at 31 March 2023 and its income and expenditure for the year then ended.

Name…Jane Fretwell

***A close-up of a signature

Description automatically generated***

Date……31/5/2023

Position…Head of Resources (S151 Officer)



Independent auditor's report to the members of Lake District National Park Authority

**Report on the Audit of the Financial Statements**

**TO FOLLOW ON COMPLETION OF AUDIT**

**STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES**

**Introduction and General Principles**

The Statement of Accounts summarises the Authority’s transactions for the 2022/23 financial year and its position at the year-end of 31 March 2023. The Authority is required to prepare an annual Statement of Accounts by the Accounts and Audit (England) Regulations 2015, which those regulations require to be prepared in accordance with proper accounting practices. These practices primarily comprise the *Code of Practice on Local Authority Accounting in the United Kingdom 2022/23 and the Service Reporting Code of Practice 2022/23, supported by International Financial Reporting Standards (IFRS)*.

**Accruals of Income and Expenditure**

Income and expenditure is accounted for in the year in which resources are consumed or when entitlement arises. The principles applied are as follows:

* Revenue from the sale of goods is recognised when the Authority transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the Authority.
* Revenue from the provision of services is recognised when the Authority can measure reliably the percentage of completion of the transaction and it is probable that economic benefits or service potential associated with the transaction will flow to the Authority.
* Supplies are recorded as expenditure when they are consumed – where there is a gap between the date supplies are received and their consumption; they are carried as inventories on the Balance Sheet.
* Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
* Interest receivable on investments and payable on borrowings is accounted for respectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.
* Where revenue and expenditure have been recognised, but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.
* Where the Authority is acting as an agent for another party income and expenditure are recognised only to the extent that commission is receivable by the Authority for the agency services provided or the Authority incurs expenses directly on its own behalf in providing the services.
* Government Grants are recorded as Income when they are received provided there is reasonable assurance that the conditions of receipt are complied with or at a later date should the conditions be met at that later date. Grants and contributions used to finance the acquisition of a non-current asset are initially credited to Capital Receipts in Advance and then recognised in the Comprehensive Income and Expenditure Statement when any conditions are met. These grants are reversed out of the General Reserve to the Capital Grants Unapplied Account until the capital expenditure is incurred, in which case they are transferred to the Capital Adjustment Account through the Movement in Reserves Statement. Where grants are received but conditions are not met, these are accrued forward to the following financial year.
* In relation to the Local Government Pension scheme the liability that the Authority has for meeting the future cost of retirement benefits arising from service provided by employees up to the Balance Sheet date net of the contributions paid into the fund and the investment income generated.
* Changes in fair values of Investment Properties are recognised in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement
* The Statutory basis of accounting for the Authority differs from that reported in the Comprehensive Income & Expenditure Account as required under IFRS. Details are provided in the following table:

The differences between the Statutory Basis of Accounting and the IFRS Accounting base are as follows:

|  |  |  |  |
| --- | --- | --- | --- |
| **Income or Expense** | **Basis of Statutory Charge to General Fund** | **Basis of Accounting Charge or Credit** | **Other Funds utilised to represent enhancement from Statutory Outturn to Accounting Outturn** |
| Consumption or usage of Long-Term Assets | Contribution to the reduction in borrowing requirement in excess of minimum required. | Full accrual principle determined by Depreciation, Amortisation & Impairment | Capital Adjustment Account with small portion to Revaluation Reserve in relation to Current Cost Element of Depreciation |
| Grant receipts relating to Long Term Assets | None | All Grants received in year providing no conditions are attached and/or conditional grants from prior years that were applied in year. | Unapplied Capital Grants Reserve |
| Disposal Receipts or entitlements relating to Long Term Assets | None | Net Profit or Loss | Capital Receipts Reserve (deferred if cash not received) minus Capital Adjustment Account (or Revaluation Reserve) in relation to holding value of asset at time of sale. |
| Financing of new Capital Investment | Contributions made where otherwise not funded by Capital Receipts or designated Capital Grants | None | Capital Adjustment Account |
| Upward Valuation of Assets | None | Credited | Revaluation Reserve or, for Investment Properties (or where reinstating past Impairment), Capital Adjustment Account |
| Pension Scheme Costs | Direct amounts paid in relation to the scheme | Full accrual principles including actuarial valuation | Pension Reserve |
| Staff Costs | Direct amounts paid | Accrual made for leave entitlement deferred forwards | Accumulated Absences Adjustment Account |
| ‘Revenue Expenditure Financed by Capital Under Statute’ (capex in respect of an asset owned by a third party) | None | Full accrual principles | Capital Adjustment Account |
| Minimum Statutory Provision for Capital Debt Repayment | Charge as required under statute | None | Capital Adjustment Account |

**Cash and Cash Equivalents**

Cash is defined as cash in hand, deposits held with financial institutions repayable without penalty on notice of not more than 24 hours and bank overdrafts. Cash equivalents are short-term, highly liquid investments, with original maturities of three months or less, that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Authority’s cash management.

**Reserves**

The Authority’s Reserves represent the accumulation of surpluses (and deficits) upon the Comprehensive Income & Expenditure account overall years up to and including the Balance Sheet date. These also equal the Total Value of the Authority’s assets less its’ liabilities.

Reserves are classified into Useable (when currently available for application) and Un-useable (when there is no current liquidity).

The Notes to the Accounts upon the Reserves explain fully the purpose of each Reserve and the uses to which they are applied.

**Exceptional Items**

Where items of income and expenditure are material, their natures and amounts are disclosed separately, either on the face of the Comprehensive Income and Expenditure Statement or in notes to the accounts, depending on how significant the items are to an understanding of the Authority’s financial performance.

**Prior Period Adjustments, Changes in Accounting Policies and Errors**

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions or other events and conditions on the Authority’s financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied. Material errors discovered in prior year period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

**Accounting Estimates and Judgements**

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements are described in the notes. Changes in accounting estimates are applied prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

**Employee Benefits Payable During Employment**

Short term employee benefits include wages and salaries, annual leave and flex-time balances at year end. These liabilities are expected to be settled within 12 months of the reporting date. They are recognised as an expense in the year in which employees work for the Authority and are measured at the amounts the Authority expects to pay when the liabilities are settled. The accrual for the cost of any holiday entitlement earned but not taken before the year end, which can be carried forward, is reversed out of the General Reserve through the Movement in Reserves Statement.

**Employee Termination Benefits**

Termination benefits are amounts payable as a result of a decision by the Authority to terminate an officer’s employment or an officer’s decision to take voluntary redundancy. They are charged on an accruals basis to the relevant service line of the Comprehensive Income and Expenditure Statement at the earlier of when the Authority can no longer withdraw the offer of those benefits or when the Authority recognises costs for a restructuring. Where the termination benefits involve the enhancement of pensions the General Reserve is charged with the amount payable by the Authority to the pension fund.

**Employee Retirement Benefits**

Many employees of the Authority are members of the Local Government Pension Scheme (LGPS), administered by Cumbria County Council. The scheme is a funded defined benefit scheme meaning that the scheme provides retirement lump sums and pensions, earned as employees work for the Authority. As a defined benefit scheme, this is shown within the Authority’s accounts according to the details set out in the notes to the accounts.

Statutory provisions allow the Authority to charge amounts paid to the pension fund in the year to the General Reserve. This therefore means that within the Movement in Reserves Statement, there are appropriations to and from the Pensions Reserve to remove the notional transactions for retirement benefits and replace them with debits for the amounts paid to the pension fund in the year and any amounts payable but unpaid at the year end. Full details of the LGPS fund are available from its website.

**Employee Discretionary Benefits**

The Authority also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of decision and accounted for using the same policies as are applied to the LGPS.

**Events after the Balance Sheet Date**

Events after the Balance Sheet date are events that might have a bearing upon the financial results of the past year and the financial position presented in the Balance Sheet and that occur between the Balance Sheet date and the date the financial statements are authorised for issue. There are two types of post Balance Sheet event:

1. Those that provide evidence of conditions that existed at the Balance Sheet date. Where material, the financial statements and notes are amended to reflect the impact of these events.
2. Those that are indicative of conditions that arose after the Balance Sheet date. The financial statements and notes are not amended to reflect these events but additional explanatory notes may be added where the effect is material.

Events taking place after the date of authorisation for issue are not reflected in the financial statements.

**Financial Instruments**

Financial instruments held by the Authority are all classed as either financial liabilities or financial assets under the Code. The following items meeting the definition are contained within the Authority’s Balance Sheet.

**Financial Liabilities**

Financial liabilities are recognised on the Balance Sheet when the Authority becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and carried at their amortised cost. As the Authority is currently debt free it only has one type of financial liability and these relate to creditors.

Creditors are recognised when a contractual arrangement is entered into between the Authority and a supplier to provide goods and services for an agreed price. The value of the creditors recognised in the Balance Sheet represents the current value of the outstanding liabilities of the Authority at 31 March as a proxy for amortised cost.

**Financial Assets**

Financial assets are classified based on a classification and measurement approach that reflects the business model for holding the financial assets and their cashflow characteristics. The authority holds two main types, those accounted for at Amortised Cost and those at Fair Value.

**Amortised Cost**

Where the Authority’s business model is to hold financial assets to collect contractual cash flows, it classifies these financial assets as measured at amortised cost. These assets are recognised on the Balance Sheet when the Authority becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. The Authority has two types of assets that meet this class of financial asset, being trade receivables and cash and bank deposits.

Trade receivables are recognised when a contractual arrangement is entered into between the Authority and a debtor for the provision of goods and services for an agreed sum. The value of debtors in the Balance Sheet represents the current value of the outstanding debts owed to the Authority at 31 March as a proxy for amortised cost. Impairment losses are calculated to reflect the expectation that the future cash flows might not take place because the borrower could default on their obligations. The Authority recognises expected credit losses on its trade receivables using the simplified approach to the lifetime credit loss model. Using this approach, expected lifetime credit losses on individual debts are calculated based on an assessed credit risk. Changes to the impairment loss allowance are charged to the Comprehensive Income and Expenditure Statement.

Cash and bank deposits are shown in the Balance Sheet at amortised cost using the effective interest rate of the individual investments. For all the investments that the Authority has made, this means that the amount shown in the Balance Sheet is the amount of principal due to be repaid to the Authority, and the interest credited to the Comprehensive Income and Expenditure Statement, is the amount receivable by the Authority under the terms of the agreement. Expected credit losses are assessed using the credit rating of the financial institution and the related product.

**Fair Value through Other Comprehensive Income**

Changes in fair value are accumulated in the Financial Instruments Revaluation Reserve until the asset is derecognised, at which point the net gain or loss is transferred to the General Fund Balance.

**Government Grants and Contributions**

Revenue grants are recognised as income at the date that there is reasonable assurance that the grant conditions will be met and that the grant will be paid by the funding body. Conditions are stipulations that specify that the grant must be returned to the funder if not used as specified. Grants where conditions have not been met are carried in the Balance Sheet as creditors until conditions are satisfied, at which point they are credited to the relevant service line in the Comprehensive Income and Expenditure Statement. Grants and contributions used to finance the acquisition of a non-current asset are initially credited to Capital Receipts in Advance and then recognised in the Comprehensive Income and Expenditure Statement when any conditions are met. These grants are reversed out of the General Reserve to the Capital Grants Unapplied Account until the capital expenditure is incurred, in which case they are transferred to the Capital Adjustment Account through the Movement in Reserves Statement.

**Inventories, Work in Progress and Long-Term Contracts**

Inventories held for resale at the Lake District Visitor Centre and the Information Centres and at the Authority’s depots for repairs and maintenance are reflected in the Balance Sheet at the lower of cost or net realisable value.

Work in progress is valued at cost in the Balance Sheet.

Long term contracts are accounted for on the basis of charging the Surplus or Deficit on the Provision of Services with the value of works and services received under the contract during the year.

**Investment Property**

Investment properties are defined as those held solely to earn rentals or for capital appreciation or both. Investment property is measured initially at cost and subsequently at fair value based on the amount at which the asset could be exchanged between knowledgeable parties at arm’s length. As a non-financial asset, investment properties are measured at highest and best use. Properties are revalued annually according to market conditions at year end.

**Leases**

The Authority accounts for leases as finance leases when substantially all the risks and rewards relating to the leased asset transfer from the lessor to the lessee. Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification. Leases that do not meet the definition of finance leases are accounted for as operating leases.

**1. Authority as Lessee**

Lease payments relating to finance leases are apportioned between a charge for the acquisition of the interest in the asset, which is recognised as a liability in the Balance Sheet at the start of the lease and written down as the rent becomes payable, and a finance charge - debited to the Comprehensive Income and Expenditure Statement as the rent becomes payable. Non-current assets recognised under finance leases are accounted for using the policies applied generally to Property, Plant and Equipment assets.

Lease payments for operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense to the service benefitting from the use of the leased asset. Charges are made on a straight-line basis over the life of the lease.

**2. Authority as Lessor**

The Authority acts in the capacity of lessor for the lease of land and property it owns. Lease payments receivable under finance leases are apportioned between a charge for the acquisition of the interest in the property, applied to write down the lease debtor and finance income which is credited to the Comprehensive Income and Expenditure Statement. In addition, for new finance leases, a charge will be made to the General Fund Balance and a credit made to the Capital Receipts Reserve to the value of the non-interest element.

Lease payments due under operating leases are accounted for on an accruals basis in the Comprehensive Income and Expenditure Statement as they become due. Where the Authority acts as lessor, land and property leased under operating leases are held as a non-current asset within the Balance Sheet and valued in accordance with the measurement bases set out in the policy on Property, Plant and Equipment.

**Overheads and Support Services**

The costs of overheads and support services are charged to service segments in accordance with the authority’s arrangements for accountability and financial performance.

**Property, Plant and Equipment**

Assets that have physical substance and are held for use in the provision of services and are expected to be used during more than one financial year are classified as Property, Plant and Equipment

**1. Recognition and Measurement**

All expenditure on the acquisition, creation or enhancement of property, plant and equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Authority and the cost of the item can be measured reliably. All other expenditure on assets is charged as an expense to revenue as it is incurred. Property, Plant and Equipment assets also include assets held under finance leases, which have been capitalised and included in the Balance Sheet at the lower of fair value of the property and the present value of the minimum lease payments.

The de-minimis level below which expenditure on the acquisition, creation or enhancement of a non-current asset is treated as revenue expenditure has been set at £10,000.

Assets are initially measured at cost, comprising the purchase price and any costs that are directly attributable to bringing the asset into working condition for its intended use. Assets are then carried in the Balance Sheet using an appropriate measurement bases as declared in the fixed asset disclosures.

High value assets included in the Balance Sheet at current value are revalued annually to ensure that their carrying amount is not materially different from their current value at year end.  High value assets are those whose values could lead to a serious or material misstatement of the Balance Sheet should their valuations become outdated. All other assets included in the Balance Sheet at current value are revalued sufficiently regularly but as a minimum every five years.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

**2. Impairment**

Assets are assessed at each year end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall. This is charged to the revaluation reserve up to the value held for the asset in this reserve. Any further loss is charged to the Comprehensive Income & Expenditure Statement.

**3. Component Accounting**

Where a component of a non-current asset is replaced or restored, the carrying amount of the old component shall be derecognised and the new component reflected in the carrying amount. Each part (component) of an item of property, plant and equipment that is significant in relation to the total cost of the item is depreciated separately. Componentisation is only applied where the difference between the depreciation on each component and the depreciation on the asset as a whole is considered material, which for this Authority is considered to be assets with a value over £1M.

**4. Depreciation**

Depreciation is provided for on all assets with a determinable finite life (except for investment properties, assets held for sale and assets under construction), by allocating the value of the asset in the Balance Sheet over the periods expected to benefit from their use. Depreciation is calculated using the relevant life year schedule as declared in the fixed asset disclosures.

**Non-Current Assets Held for Sale**

Non-current assets held for sale are defined as assets that are:

* Available for immediate sale in their present condition
* The sale is highly probable
* The asset must be actively marketed for a sale price that is reasonable
* The sale should be expected to complete in one year.

If assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale, adjusted for depreciation, revaluations or amortisation that would have been recognised had they not been classified as held for sale and their recoverable amount at the date of the decision not to sell.

Non-current assets held for sale are revalued immediately prior to reclassification, and then measured at the lower of their carrying amount and fair value less selling costs. Any reduction in asset value is recognised as an impairment loss.

**Provisions**

Provisions are required for any liabilities of uncertain timing or amount in circumstances where:

* the Authority has a present legal or constructive obligation as a result of a past event.
* it is probable that a transfer of economic benefits will be required to settle the obligation.
* a reliable estimate of the amount of the obligation can be made, taking into account the risks and uncertainties surrounding the obligation.

A transfer of economic benefits is regarded as being probable if it is more likely than not to occur. Provisions are charged to the appropriate revenue account of the Authority and expenditure related to the provision is charged directly to that provision. The value of provisions is reviewed at each Balance Sheet date to reflect current best estimates.

**Contingent Assets and Liabilities**

Contingent assets and liabilities arise where an event has taken place that gives the Authority a possible asset or obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Authority. Contingent assets and liabilities are not recognised in the financial statements but are disclosed as a note to the accounts, unless the possibility of inflow/outflow of resources is remote. They are assessed continually to determine if the inflow/outflow is probable. In the case of a contingent liability, if the outflow becomes probable a provision is recognised unless a reliable estimate cannot be made. If the inflow from a contingent asset becomes probable and can be measured reliably, the debtor (or cash where consideration has been received) and the related revenue are recognised in the financial statements in the period in which the change occurs.

**Value Added Tax**

Value Added Tax payable is only included as income and expenditure received or paid by the Authority if it is classed as irrecoverable by HM Revenue and Customs.

**Fair Value Measurement**

The authority measures some of its non-financial assets such as surplus assets and investment properties at fair value at each reporting date. Fair value is the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset takes place either in the principal market for the asset or, in the absence of a principal market, in the most advantageous market for the asset.

The authority measures the fair value of an asset using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. When measuring the fair value of a non-financial asset, the authority takes into account a market participant’s ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The authority uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. Inputs to the valuation techniques in respect of assets for which fair value is measured or disclosed in the authority’s financial statements are categorised within the fair value hierarchy as follows:

Level 1 quoted prices (unadjusted) in active markets for identical assets that the authority can access at the measurement date

Level 2 inputs other that quoted prices included within Level 1 that are observable for the asset, either directly or indirectly

Level 3 unobservable inputs for the asset

**Rounding**

The authority accepts that minor rounding differences of between £1k and £2k may occur within its Statement of Accounts, these amounts are not material and the Authority does not intend to alter any totals where this occurs

**COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT**

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **2021/22** | | |  |  | **2022/23** | | |
| **Gross Exp** | **Gross Income** | **Net Exp** |  | **Note** | **Gross Exp** | **Gross Income** | **Net Exp** |
| **£000** | **£000** | **£000** |  | **£000** | **£000** | **£000** |
|  |  |  |  |  |  |  |  |
| 921 | (231) | 690 | Executive Board & Legal |  | 912 | (193) | 719 |
| 2,556 | (505) | 2,051 | Resources |  | 2,946 | (563) | 2,383 |
| 6,409 | (6,201) | 208 | Visitor Services |  | 6,287 | (5,742) | 545 |
| 514 | (8) | 506 | People |  | 572 | (5) | 567 |
| 783 | (295) | 488 | Communications |  | 641 | (81) | 560 |
| 1,143 | (596) | 547 | Development Management |  | 1,240 | (465) | 775 |
| 3,949 | (1,497) | 2,452 | Strategy & Rangers |  | 5,869 | (3,069) | 2,800 |
| 71 | 0 | 71 | Non Distributed Costs |  | 57 | 0 | 57 |
| **16,346** | **(9,333)** | **7,013** | **Cost of Services** |  | **18,524** | **(10,118)** | **8,406** |
|  |  |  |  |  |  |  |  |
|  |  | 11 | Other Operating Expenditure |  |  |  | 0 |
|  |  | (471) | Financing & Investment Income & Exp | 13 |  |  | 203 |
|  |  | (5,789) | Non-specific grant income | 14 |  |  | (6,150) |
|  |  | **764** | **(Surplus) or Deficit on Provision of Services** | 8 |  |  | **2,459** |
|  |  |  |  |  |  |  |  |
|  |  | (4,926) | (Surplus) or deficit on revaluation of non-current assets |  |  |  | (2,363) |
|  |  | (6,390) | Remeasurements of the defined benefit liability | 15 |  |  | (23,900) |
|  |  | **(11,316)** | **Other Comprehensive (Income) & Expenditure** |  |  |  | **(26,263)** |
|  |  |  |  |  |  |  |  |
|  |  | **(10,552)** | **Total Comprehensive (Income) & Expenditure** |  |  |  | **(23,804)** |

This Statement shows the accounting cost in the year of providing services in accordance with the Code, rather than the amount to be funded from taxation. Some local authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement. This authority does not routinely exercise its powers to raise local taxation and instead relies upon Defra grant and income from chargeable activities.

**MOVEMENT IN RESERVES STATEMENT**

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | **Note** | **General Reserve Balance** | **Capital Receipts Reserve** | **Capital Grants Unapplied** | **Total Useable Reserves** | **Unusable Reserves** | **Total Authority Reserves** |
|  | **£000** | **£000** | **£000** | **£000** | **£000** | **£000** |
| **Balance at 31 March 2022** |  | **3,535** | **0** | **283** | **3,818** | **17,513** | **21,331** |
| Movement in reserves during 2022/23 |  |  |  |  |  |  |  |
| Total Comprehensive Income and Expenditure |  | (2,459) |  |  | **(2,459)** | 26,263 | **23,804** |
| Adjustments between accounting basis and funding basis under regulations | 9 | 2,335 | 1,275 | (28) | **3,582** | 3,582 | **0** |
| Increase/decrease for 2022/23 |  | (124) | 1,275 | (28) | **1,123** | 22,660 | **23,804** |
| **Balance at 31 March 2023 carried forward** |  | **3,411** | **1,275** | **255** | **4,941** | **40,173** | **45,135** |

The equivalent figures for 2021/22 were:



This Statement shows the movement in the year on the different reserves held by the Authority, analysed into ‘usable reserves’ (i.e. those that can be applied to fund expenditure or reduce local taxation) and unusable reserves. The ‘Surplus or (deficit) on the provision of services’ line shows the true economic cost of providing the Authority’s services, more details of which are shown in the Comprehensive Income and Expenditure Statement. These are different from the statutory amounts required to be charged to the General Reserve Balance. The ‘Net increase/decrease before transfers to earmarked reserves’ line shows the statutory General Reserve Balance before any transfers to or from earmarked reserves undertaken by the Authority.

# BALANCE SHEET

# 

# The Accounts have been prepared in accordance with the requirements of the code and give a true and fair view of the financial position of the Authority as at 31 March 2023 and its income and expenditure for the year then ended. The unaudited accounts were issued on 31 May 2023.

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **31/03/2022** |  |  | **Note** | **31/03/2023** |
| **£000** |  |  |  | **£000** |
| 27,975 |  | Property, Plant & Equipment | 18 | 29,776 |
| 8 |  | Heritage Assets |  | 8 |
| 7,015 |  | Investment Property | 21 | 5,672 |
| 0 |  | Surplus Assets |  | 0 |
| 15 |  | Intangible Assets |  | 28 |
| 0 |  | Asset related to defined benefit pension scheme | 15 | 4,803 |
| **35,013** |  | **Long Term Assets** |  | **40,287** |
|  |  |  |  |  |
| 4,512 |  | Cash & cash equivalents | 26 | 4,590 |
| 225 |  | Inventories & Work in Progress |  | 261 |
| 1,119 |  | Short Term Debtors | 27 | 2,318 |
| 93 |  | Short Term Investments |  | 0 |
| 0 |  | Assets Held for Sale |  | 128 |
| **5,949** |  | **Current Assets** |  | **7,297** |
|  |  |  |  |  |
| (2,178) |  | Short Term Creditors | 28 | (2,429) |
| (20) |  | Provisions |  | (20) |
| **(2,198)** |  | **Current Liabilities** |  | **(2,449)** |
|  |  |  |  |  |
| (17,433) |  | Liability related to defined benefit pension scheme | 15 | 0 |
|  |  |  |  |  |
| **(17,433)** |  | **Long Term Liabilities** |  | **0** |
|  |  |  |  |  |
| **21,331** |  | **Net Assets** |  | **45,135** |
|  |  |  |  |  |
|  |  | **Usable Reserves** |  |  |
| 0 |  | Capital Receipts Reserve | 9 | 1,275 |
| 283 |  | Capital Grants Unapplied Reserve | 9 | 255 |
| 2,276 |  | Earmarked Reserves | 30 | 1,841 |
| 1,259 |  | General Reserve | 9 | 1,570 |
|  |  | **Unusable Reserves** |  |  |
| 9,047 |  | Revaluation Reserve | 9 | 11,034 |
| 26,000 |  | Capital Adjustment Account | 9 | 24,611 |
| (101) |  | Accumulated Absences Account |  | (254) |
| (17,433) |  | Pension Reserve | 15 | 4,803 |
|  |  |  |  |  |
| **21,331** |  | **Total Reserves** |  | **45,135** |
|  |  |  |  |  |

The Balance Sheet shows the value of the assets and liabilities recognised by the Authority. The net assets of the Authority (assets less liabilities) are matched by the reserves held by the Authority. Reserves are reported in two categories. Usable reserves, being those reserves that the Authority may use to provide services. Use of these is subject to the need to maintain a prudent level of reserves and any statutory limitations on their use for example the capital receipts reserve that may only be used to fund capital expenditure or repay debt. The second category of reserves are those that the Authority is not able to use to provide services. This category includes reserves that hold unrealised gains and losses, for example the revaluation reserve, where amounts would only become available to provide services if the assets are sold. It also includes reserves that hold timing differences shown in the Movement in Reserves Statement line “adjustments between accounting basis and funding basis under regulations”.

**CASH FLOW STATEMENT**



The Cash Flow statement shows the changes in cash and cash equivalents during the reporting period. The statement shows how the Authority generates and uses cash and cash equivalents by classifying cash flows as; operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Authority are funded by way of taxation and grant income or from the recipients of services provided by the Authority. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Authority’s future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital, for example borrowing, to the Authority.

**NOTES TO THE CORE FINANCIAL STATEMENTS**

1. **Expenditure and Funding Analysis**

The objective of the Expenditure and Funding Analysis is to demonstrate to council tax and rate payers how the funding available to the Authority (i.e. government grants, rents, council tax and business rates) for the year has been used in providing services in comparison with those resources consumed or earned by the Authority in accordance with generally accepted accounting practices. The Expenditure and Funding Analysis also shows how this expenditure is allocated for decision making purposes between the Authority’s services. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

The outturn report for 2022/23 prepared for Resource Management will reflect the Net Expenditure Chargeable to the General Fund without the need for Adjustments to arrive at the net amount charged to the General Fund.



The comparative figures for the prior year are as follows:



1. **Accounting Concepts**

In all cases, due consideration has been given to the relevance, reliability, comparability and understandability of financial information. The materiality of particular items and issues has also been considered.

The following accounting concepts have been used:

* Accruals - this means that income and expenditure are recognised as they are earned and incurred, not as money is received or paid
* Going concern – this assumes that the Authority will continue to operate in the future
* Primacy of legislative requirements – this means that where specific legislative requirements and accounting principles conflict, the legislative arrangements shall be used.

These concepts have been used in the selection of the accounting policies, estimation techniques and professional judgements employed.

This approach aims to provide information about the Authority’s financial position, performance and cash flows in a way that meets the common needs of most users and shows the stewardship and accountability of members and management for the resources entrusted to them.

**3. Accounting Standards that have been issued but have not yet been adopted**

There are a number of standards that have been issued but have not been adopted by the 2022/23 Code. The following items have been adopted within the 2023/24 Code:

* IFRS 16 Leases, this only applies for those local authorities that have decided to voluntarily implement IFRS 16 in the 2023/24 year. LDNPA has not chosen to early adopt so this is not applicable albeit it will have a wide ranging impact on the authority’s accounting for leases and the associated capital and revenue entries.
* Definition of Accounting Estimates (Amendments to IAS 8) issued in February 2021 and Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2) also issued in February 2021 are unlikely to have a material impact on the amounts reported in the financial statements.
* Deferred Tax related to Assets and Liabilities arising from a Single Transaction (Amendments to IAS 12) issued in May 2021 is unlikely to have an impact on the authority
* Updating a Reference to the Conceptual Framework (Amendments to IFRS 3) issued in May 2020 has limited applicability.

**4. Critical Judgements in Applying Accounting Policies**

In applying the accounting policies set out above, the Authority has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Statement of Accounts are:

* the macro-economic climate has been volatile since the COVID-19 pandemic; the recent cost rises have put pressure on the Authority but the going concern assumption has been used in the application of accounting policies. This is consistent with the balanced Medium Term Financial Strategy that was approved by Authority in March 2023.
* The Authority owns several properties that are not specifically used to provide services. These properties have been treated as investment properties. It also owns several pieces of woodland that don’t fulfil an operational role and are instead held for capital appreciation or rental income earning purposes. These have also been treated as investment properties in accordance with the Code as interpreted in the context of a National Park Authority.

1. **Assumptions made about the Future and Other Major Sources of Estimation Uncertainty**

The Statement of Accounts contains estimated figures that are based on assumptions made by the Authority about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, currenttrends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from assumptions and estimates. The items for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

* + Pensions Liability – Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of actuaries is engaged to provide expert advice on the assumptions applied. The effects on the net pensions liability of changes in individual assumptions can be measured. For instance, a 0.1% increase in the discount rate assumption would result in a decrease in the pension liability of £935k. During 2022/23 the Authority saw a significant movement in the value of the defined benefit pension liability, where this is now disclosed as an asset valued at £4.8m. These values can be volatile from year to year, although this is a particularly marked movement. Although the figures are large, with a significant credit to the Comprehensive Income and Expenditure statement, statutory accounting adjustments mean this has no impact on the Authority’s usable reserves.
  + Fair value measurements – Our investment properties and surplus assets are valued at fair value. The market valuation technique has been used to value these assets taking account of the market participant’s ability to generate economic benefits by using the asset in its highest and best use. For most of these assets observable inputs from the sale of similar assets in the local area have been used to inform the valuation.
  + Operational Land and Buildings – these form a significant part of the total balance sheet value and a small movement in estimation inputs can lead to a significant movement in value. To mitigate the risk of mis-statement, a significant element of operational properties are now subject to annual valuation. During the year, a change in the input data for car park valuations was made. The income used to derive the capital value of the car parks now includes non-direct income including season tickets. This had previously been excluded from the valuations on the basis that it could not be ascribed to a specific car park. This view has now been revised on the basis that it is reasonable, in terms of the overall value of car parks, that this income is reflected in the balance sheet value.

The UK economy is currently experiencing high inflation which means there is potential for material movements in asset values over relatively short time periods. We are satisfied that the wider economic conditions at the balance sheet date are reflected in the values within the statement of accounts. However, we note that there may be significant fluctuation in the value of assets and liabilities at the next reporting date. It is not practicable to project what these impacts may be. Statutory overrides exist to prevent fluctuations in the value of the net defined benefit pension liability and non-current assets from impacting on the General Fund balance.

**6. Impact of Changes to the Code of Practice**

There are no changes to the 2022/23 Code that have a material impact on the information reported in these financial statements. The Accounting policies for 2022/23 were approved by Governance Committee on 23 May 2023.

**7. Material Items of Income and Expense**

Significant transactions relating to non-current assets include revaluations, depreciation and disposals. These are set out in detail in the non-current asset note.

During the year the Authority disposed of Woodend Farm for a receipt of £1.4m (after costs). This has come through the Comprehensive Income and Expenditure statement (CIES) within the financing and investment line, and supporting note.

There have been significant movements on the defined benefit pension liability/asset, these are disclosed in the pension note.

Total capital expenditure for 2022/23 was £1.9m (£1.1m in 2021/22). A further split of this capital expenditure is provided in the capital expenditure note.

The core grant settlement from Defra was £5,590k with an additional one off £440k awarded in year. This is within the non-specific grant income line in the CIES.

1. **Expenditure and Income Analysed by Nature**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | **Restated** |  |  |  |  |  |
| **2021/22 General Fund** | **2021/22 Other Reserves** | **2021/22 Total** |  | **2022/23 General Fund** | **2022/23 Other Reserves** | **2022/23 Total** |
| **£000s** | **£000s** | **£000s** |  | **£000s** | **£000s** | **£000s** |
|  |  |  |  |  |  |  |
|  |  |  | **Expenditure** |  |  |  |
| 7,431 | 1,049 | 8,480 | Employee benefits expenses \* | 8,394 | 1,339 | 9,733 |
| 6,123 | 0 | 6,123 | Other service expenses \* | 6,495 | 1,293 | 7,788 |
| 1 | 1,742 | 1,743 | Depreciation, amortisation and revaluation \* | 0 | 1,003 | 1,003 |
| 1 | 19 | 20 | Loss on disposal of non current assets | 0 | 64 | 64 |
| 0 | 457 | 457 | Interest payments (IAS 19 - non cash) | 0 | 477 | 477 |
| 13,556 | 3,266 | 16,822 |  | 14,889 | 4,176 | 19,065 |
|  |  |  | **Income** |  |  |  |
| (9,333) | 0 | (9,333) | Fees, charges and other service income \* | (8,875) | (1,243) | (10,118) |
| (5,590) | (199) | (5,789) | Non specific grants and contributions | (6,030) | (120) | (6,150) |
| (48) | (884) | (932) | Investment Property Income | (63) | (173) | (236) |
| (4) | 0 | (4) | Interest & investment income | (102) | 0 | (102) |
| (14,975) | (1,083) | (16,058) |  | (15,070) | (1,536) | (16,606) |
|  |  |  |  |  |  |  |
| **(1,419)** | **2,183** | **764** | **(Surplus) / Deficit on Provision of Services** | **(181)** | **2,640** | **2,459** |
|  |  |  |  |  |  |  |
| **4,222** | **2,791** | **7,013** | **Cost of services \*** | **6,014** | **2,392** | **8,406** |

The 2021/22 comparator has been restated on the other service expenditure line to remove the impact of £455k of direct revenue financing. This capital financing cost does not form part of the surplus/deficit on provision of services but forms part of the balances contained within the MIRS.

**9. Movement in Reserves Statement - Adjustments between accounting basis and funding basis under regulations**

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Authority in the year in accordance with proper accounting practice. The adjustments are made to the resources that are specified by statutory provisions as being available to the Authority to meet future capital and revenue expenditure.

The following sets outs a description of the capital reserves that the adjustments are made against:

Capital Receipts Reserve – this reserve holds the proceeds from the disposal of land or other assets, which are restricted by statute from being used other than to fund new capital expenditure or to be set aside to finance historical capital expenditure. The balance on the reserve shows the resources that have yet to be applied for these purposes at year end.

Capital Grants Unapplied – this reserve holds the grants and contributions received towards capital projects for which the Authority has met the conditions that would otherwise require repayment of the monies but which have yet to be applied to meet expenditure. The balance is restricted by grant terms as to the capital expenditure against which it can be applied and/or the financial year in which this can take place.

Capital Adjustment Account - absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or additions to those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or subsequent costs as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings to the Revaluation Reserve to convert current and fair value figures to a historical cost basis). The account is credited with the amounts set aside by the authority as finance for the costs of acquisition, construction and subsequent costs. The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the authority. The account also contains revaluation gains accumulated on property, plant and equipment before 1 April 2007, the date the Revaluation Reserve was created to hold such gains.

Revaluation Reserve - records the amount by which the current value of fixed assets in the Balance Sheet is greater because they are carried at revalued amounts rather than depreciated historical cost. The balance on the Revaluation Reserve at 31 March 2023 in relation to fixed assets represents the revaluation gains accumulated since 1 April 2007. Accumulated gains arising before this date are consolidated into the balance on the Capital Adjustment Account. The balance is reduced when assets with accumulated gains are revalued downwards or impaired, disposed of, or used in the provision of services in which case the gains are consumed through depreciation.

Deferred Capital Receipts Reserve – Same principles as Capital Receipts Reserve but reflects circumstances where the timing between Asset Sale and Cash Receipt is offset.

Adjustments between the Funding and Accounting Basis for Capital Purposes are allocated to Income & Expenditure reporting segments are explained in detail as set out below:



The comparable figures for 2021/22 were as follows:



Please refer to the Balance Sheet for opening & closing Balances upon each Reserve.

**ADJUSTMENTS BETWEEN ACCOUNTING BASIS AND FUNDING BASIS UNDER REGULATION**

General Reserve – this is the statutory fund into which all the receipts of the Authority are required to be paid and out of which all liabilities are to be met, except to the extent that statutory rules might provide otherwise. These rules can also specify the financial year in which liabilities and payments should impact on the General Fund Balance, which is not necessarily in accordance with proper accounting practice. The General Fund Balance therefore summarises the resources the Authority is statutorily empowered to spend on its services or on capital investment at the end of the financial year.

* Other Items as reflected in the Table above shows movements upon the Accumulated Absences Reserve and Financial Instruments Reserve. These are immaterial in nature.



1. **Officers’ Remuneration**

The following table discloses details of remuneration to senior employees who earned over £50,000. There were no senior employees earning over £150,000.

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | **Salary including Allowances** | **Expense Allowances** | **Compensation for Loss of Office** | **Employers Pension Contributions** | **Total** |
|  | **£** | **£** | **£** | **£** | **£** |
|  |  |  |  |  |  |
| **2022/23** |  |  |  |  |  |
| Chief Executive | 104,262 | 0 | 0 | 18,098 | 122,360 |
| Director of Sustainable Development | 74,870 | 0 | 0 | 13,027 | 87,897 |
| Director of Communications & Resources \* | 26,524 | 0 | 0 | 3,257 | 29,781 |
| Director of Visitor Services and Resources \*\* | 54,455 | 0 | 0 | 9,475 | 63,931 |
| Head of Resources \*\*\* | 31,693 | 0 | 0 | 5,514 | 37,207 |
|  | 291,804 | 0 | 0 | 49,372 | 341,176 |
|  |  |  |  |  |  |
| **2021/22** |  |  |  |  |  |
| Chief Executive | 102,087 | 0 | 0 | 17,763 | 119,850 |
| Director of Sustainable Development | 74,945 | 642 | 0 | 13,040 | 88,628 |
| Director of Communications & Resources | 74,445 | 0 | 0 | 12,953 | 87,398 |
|  | **251,477** | **642** | **0** | **43,757** | **295,876** |
|  |  |  |  |  |  |

\*(S151 Officer to 30 June 2022)

\*\*(new post from 1 July 2022)

\*\*\*(S151 Officer from 3 October 2022)

The Accounts and Audit Regulations 2015 also require that local authorities disclose details of the number of other employees whose remuneration, excluding pension contributions, exceeds £50,000 in bands of £5,000.

|  |  |  |
| --- | --- | --- |
| No of Employees | Remuneration Band | No of Employees |
| 2021/22 |  | 2022/23 |
|  |  |  |
| 4 | £50,000 - £54,999 | 3 |
| 2 | £55,000 - £59,999 | 3 |
| 0 | £60,000 - £64,999 | 1 |
| 2 | £65,000 - £69,999 | 1 |
|  |  |  |

There were two voluntary termination agreements and one redundancy due to the end of a fixed term contract. All packages were in the range £0-£19,999.

**11. Members’ Allowances**

The Code of Practice on Local Authority Accounting requires that Local Authorities disclose details of allowances paid to elected members during the year.

Details of allowances paid in 2022/23 to members and independent persons appointed by the Authority to comply with its obligations under the Localism Act 2011 are as follows:

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  |  | **Notes** | | **Basic Allowance** | | **Special Responsibility** | | **Travel and Subsistence** | | **Total** | |
|  |  |  |  | | **£** | | **£** | | **£** | | **£** | |
|  |  |  | |  | |  | |  | |  | |  |
| **Appointed by Cumbria County Council** | | | |  | |  | |  | |  | |  |
| Barry |  | A | | 2 | | 3,000 | | 0 | | 15 | | 3,015 |
| Bland |  | J | | 2 | | 3,000 | | 0 | | 0 | | 3,000 |
| Clark |  | W | | 2 | | 3,000 | | 0 | | 453 | | 3,453 |
| Lywood |  | T | | 2 | | 3,000 | | 0 | | 0 | | 3,000 |
| Turner |  | P | | 2 | | 3,000 | | 0 | | 249 | | 3,249 |
| **Appointed by South Lakeland District Council** | | | |  | |  | |  | |  | |  |
| Hughes |  | V | | 2 | | 3,000 | | 0 | | 82 | | 3,082 |
| Wharton |  | I | | 2 | | 3,000 | | 1,328 | | 86 | | 4,414 |
| **Appointed by Allerdale Borough Council** | | | |  | |  | |  | |  | |  |
| Cockburn |  | N | | 2 | | 3,000 | | 0 | | 0 | | 3,000 |
| **Appointed by Eden District Council** | | | |  | |  | |  | |  | |  |
| Derbyshire |  | J | | 2 | | 3,000 | | 0 | | 116 | | 3,116 |
| **Appointed by Copeland Borough Council** | | | |  | |  | |  | |  | |  |
| Branney |  | H | | 2 | | 3,000 | | 0 | | 352 | | 3,352 |
| **Appointed by the Secretary of State** | | | |  | |  | |  | |  | |  |
| Allen |  | J | | 2 | | 750 | | 0 | | 0 | | 750 |
| Kidd | | M | |  | | 3,000 | | 2,000 | | 136 | | 5,136 |
| Carter |  | M | |  | | 3,000 | | 3,938 | | 37 | | 6,974 |
| Davies |  | G | |  | | 3,000 | | 2,000 | | 429 | | 5,429 |
| Hunt (MBE) |  | T | |  | | 3,000 | | 6,000 | | 112 | | 9,112 |
| Jackson |  | J | |  | | 3,000 | | 2,000 | | 97 | | 5,097 |
| Mackenzie |  | A | | 1 | | 2,202 | | 0 | | 0 | | 2,202 |
| Mosner |  | S | |  | | 3,000 | | 0 | | 108 | | 3,108 |
| Outhwaite |  | R | | 1 | | 2,202 | | 0 | | 139 | | 2,340 |
| Sayers |  | J | |  | | 3,000 | | 0 | | 43 | | 3,043 |
| Stuart |  | J | | 1 | | 2,250 | | 0 | | 306 | | 2,556 |
|  |  |  | |  | |  | |  | |  | |  |
| **Appointed by the Lake District National Park Authority** | | | | | |  | |  | |  | |  |
| Southorn |  | A | |  | | 150 | | 0 | | 118 | | 268 |
| Tweddle |  | D | |  | | 150 | | 0 | | 0 | | 150 |

Notes:

* 1. The following Members joined the Authority during the year:

James Stuart (1/7/22)

Alan Mackenzie (7/7/22)

Richard Outhwaite (7/7/22)

* 1. The following Members left the Authority during the year, the majority of these related to the 10 Members from the former Cumbrian Local Authorities who all left the Authority on 31/3/2023:

Peter Allen (30/6/22)

Alan Barry (31/3/23)

Jim Bland (31/3/23)

Hugh Branney (31/3/23)

Will Clark (31/3/23)

Nicky Cockburn (31/3/23)

Judith Derbyshire (31/3/23)

Vicky Hughes (31/3/23)

Tony Lywood (31/3/23)

C Paul Turner (31/3/23)

Ian Wharton (31/3/23)

Members from the new unitary authorities of Westmoreland and Furness, and Cumberland joined the authority in 2023/24.

Comparative figures for 2021/22 are shown below:

|  |  |  |
| --- | --- | --- |
| **2021/22** |  | **2022/23** |
| **£000** |  | **£000** |
|  |  |  |
| 69 | Allowances | 76 |
| 5 | Expenses | 3 |
| **74** |  | **79** |

**12. Related Party Transactions**

The Authority is required to disclose details of material transactions with related parties. Related parties are generally either individuals or organisations that could exert direct or indirect control over the other party.

The Authority’s transactions with related parties can be summarised as follows:

**Central Government** exerts significant influence over the general operations of the Authority. It is responsible for providing the statutory framework in which it operates, provides the majority of its funding in the form of grants and prescribes the terms of many of the transactions the Authority has with other parties. The majority of the Authority’s funding is provided by the Department of Environment, Food and Rural Affairs. All grants received during 2022/23 are detailed in note 14 to the Financial Statements.

**Members** – Members of the Authority have direct control over the Authority’s financial and operating policies. Members allowances paid in 2022/23 are detailed in note 11 to the Financial Statements. As set out in note 11 a significant number of the Authority’s members during the year were also elected members of other local authorities within Cumbria. Details of the Authority’s transactions with these authorities are detailed in the table below. All elected members are required to keep a register of their disclosable pecuniary interests up to date and complete a declaration of related party transactions at the end of the year. Mrs Derbyshire is on the Eden District Council as an Exec role.

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Related Party** | **Business Rates** | **Other Payments** | **Income** | **Support Grants** | **Owed To** | **Owed From** |
|  | **£000** | **£000** | **£000** | **£000** | **£000** | **£000** |
|  |  |  |  |  |  |  |
| Allerdale Borough Council | 20 | 2 | 13 | 0 | 7 | 1 |
| Copeland Borough Council | 8 | 0 | 1 | 0 | 75 | 0 |
| Cumbria County Council | 0 | 74 | 50 | 0 | 184 | 7 |
| Eden District Council | 30 | 1 | 0 | 0 | 0 | 0 |
| South Lakeland District Council | 364 | 52 | 71 | 0 | 0 | 14 |
| Total | **422** | **129** | **135** | **-** | **266** | **22** |
|  |  |  |  |  |  |  |

Comparative figures for 2021/22 are shown below:



**Officers** - the Authority’s senior managers were asked to declare any direct financial relationship with the Authority through outside bodies or companies for the financial year 2022/23. The Authority’s Chief Executive Officer is a trustee of the Lake District Foundation. The Director of Visitor Services and Resources is on the Cumbria County Council Pensions Board. Details of the Authority’s transactions with these organisations in 2022/23 are listed in the table below. A small number of other non-material declarations were made by other Officers.

|  |  |  |  |
| --- | --- | --- | --- |
| **Related Party** | **Payments** | **Income** | **Payment details include** |
|  | **£000** | **£000** |  |
|  |  |  |  |
| Lake District Foundation | 472 |  | ERDF Grant funding |
| Lake District Foundation |  | 181 | Cumbria Woodland projects and stone for paths |
| Discover England (led by Peak District NPA) |  | 13 | Partnership costs |
| Cumbria County Council |  | 54 | ROW agreement |
| Cumbria County Council |  | 50 | Cumbria Coastal community forest grant |
| Cumbria Tourism | 35 |  | Contributions to projects and TVMG funding |
| Great Place | 5 |  | Subscription |
| Cumbria Living Heritage | 4 |  | Subscription |
| World Heritage | 1 |  | Subscription |
|  |  |  |  |

Comparative figures for 2021/22 are shown below:



Details of Members disclosable pecuniary interests are available on the LDNPA website or can be inspected at the LDNPA head office in Kendal during office hours. Details of officers’ interests are recorded in the Register of Officers Interests which can also be inspected at the head office in Kendal during working hours.

The Authority’s transactions with Cumbria County Council Pension Fund are shown in note 15 to the Financial Statements.

**13. Financing and Investment Income and Expenditure**

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  | **2021/22** | | |  | **2022/23** | | |  |
|  | **Gross Exp** | **Gross Income** | **Net Exp** |  | **Gross Exp** | **Gross Income** | **Net Exp** |  |
|  | **£000** | **£000** | **£000** |  | **£000** | **£000** | **£000** |  |
|  |  |  |  |  |  |  |  |  |
|  | 1,686 | (1,229) | 457 | Pension Net Interest Cost | 2,260 | (1,783) | 477 |  |
|  | 0 | (4) | (4) | Interest receivable | 0 | (102) | (102) |  |
|  | (859) | (65) | (924) | Income & expenditure on investment properties and changes to their fair value | 1,624 | (1,771) | (146) |  |
|  |  |  |  | Net Profit / Loss upon Sale of non IP Assets | 23 | (49) | (26) |  |
|  | **827** | **(1,298)** | **(471)** | **Total** | **3,907** | **(3,705)** | **(203)** |  |
|  |  |  |  |  |  |  |  |  |

**14. Grant Income**

The Authority credited the following grants, contributions and donations to the Comprehensive Income and Expenditure Statement in 2021/22.

|  |  |  |
| --- | --- | --- |
|  | **2021/22** | **2022/23** |
|  | **£000** | **£000** |
|  |  |  |
| **Non Specific Grant Income** |  |  |
| National Park Grant | 5,590 | 6,030 |
| Capital Grants & Contributions: |  |  |
|  |  |  |
| ESIF | 70 | 774 |
| DEFRA | 0 | 86 |
| Local Enterprise Partnership | 0 | 445 |
| Lake District Foundation | 0 | 17 |
| Insurance receipts | 0 | 41 |
| Woodland Trust | 129 | 0 |
|  |  |  |
|  | **5,789** | **7,393** |

|  | **2021/22** | **2022/23** |
| --- | --- | --- |
|  | **£000** | **£000** |
|  |  |  |
| **Specific Grant Income** |  |  |
| DEFRA | 673 | 1,105 |
| Cumbria County Council Total | 457 | 250 |
| National Trust | 131 | 25 |
| Lake District Foundation | 83 | 63 |
| Rural Payments Agency | 51 | 14 |
| National Heritage | 50 | 0 |
| South Lakeland District Council | 45 | 60 |
| South Downs National Park | 32 | 168 |
| Forestry Commission | 29 | 24 |
| Cumbria Action | 21 | 21 |
| Allerdale Borough Council | 17 | 24 |
| Fipl LDNPA schemes | 13 | 200 |
| HMRC | 12 | 0 |
| Education & Skills Funding Agency | 6 | 0 |
| Department Levelling Up Housing Communities | 6 | 127 |
| Historic England Total | 2 | 0 |
| Heritage Lottery | 0 | 0 |
| ESIF | 0 | 12 |
| Other Grants & Contributions less than £10,000 | 39 | 51 |
| National Grid | 0 | 300 |
| Woodland Trust | 0 | 15 |
| Revere | 0 | 68 |
| NDA (Nuclear Decommissioning Authority) | 0 | 100 |
| ERDF | 0 | 196 |
| Copeland Borough Council | 0 | 25 |
| Eden District Council | 0 | 12 |
|  |  |  |
|  | **1,666** | **2,860** |

The Authority has also received grant with unmet conditions that it has yet to recognise as income. The following were held as grant receipts in advance:

|  | **2021/22** | **2022/23** |
| --- | --- | --- |
|  | **£000** | **£000** |
|  |  |  |
| **Grant Receipts in Advance** |  |  |
|  |  |  |
| Cumbria LEP | 445 | 0 |
| DLUCH | 130 | 0 |
| DEFRA | 35 | 0 |
| National Grid | 24 | 175 |
| Cumbria Country Council | 16 | 76 |
| Copeland Borough Council | 0 | 74 |
| Copeland Community Fund | 0 | 22 |
| Private individuals | 0 | 2 |
| Allerdale Borough Council | 11 | 6 |
| Lake District Foundation | 10 | 5 |
| Rural Payments Agency | 6 | 0 |
| Natural England | 5 | 0 |
| Forestry Commission | 4 | 0 |
| Caldbeck Commoners | 4 | 0 |
| Woodland Trust | 2 | 89 |
| Estee Lauder | 0 | 22 |
|  |  |  |
|  | **692** | **472** |

**15. Pension Reserve**

The Pension Reserve represents the overall surplusof the Authority for pension payments to employees and ex-employees who are, or have been, members of the Local Government Pension Scheme. In prior years the balance of the Pension Reserve represented a deficit position. The Pension Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions.

The Authority accounts for post-employment benefits in the Comprehensive Income & Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Authority makes employers contributions to pension funds or eventually pays any pensions for which it is directly responsible. The credit balance on the pension reserve shows a surplus in the benefits earned by past and current employees and the resources set aside to meet them. The position fluctuates from year to year as it represents a snapshot at the end of the financial year, based on prevailing market and other economic conditions and assumptions. The statutory arrangements ensure that funding is set aside by the time any benefits come to be paid.

**Discretionary Post-Retirement Benefits**

Discretionary post-retirement benefits on early retirement are an unfunded defined benefit arrangement, under which liabilities are recognised when awards are made. There are no plan assets built up to meet these pension liabilities.

The following tables outline transactions affecting the Authority’s share of the pension fund’s liabilities and assets during the year:







**16. Defined Benefit Pension Schemes**

**Participation in Pension Schemes**

As part of the terms and conditions of employment the Authority makes contributions to the cost of employee’s retirement benefits. Although these benefits will not actually be payable until employees retire, the Authority is committed to making these payments. This commitment to make retirement payments at a future date is disclosed in the year that the employees have earned their future pension entitlement in accordance with IAS 19.

At 31 March 2023 the Authority’s pension arrangement for its employees was the Cumbria Local Government Pension Scheme, which is part of the Local Government Pension Scheme (LGPS). The LGPS is a funded defined benefit pension arrangement for local authorities and related employers, and is governed by statute (principally now the Local Government Pension Scheme Regulations 2013).

The Cumbria Local Government Pension Scheme is a multi-employer arrangement, under which each employer is responsible for pension costs, liabilities and funding risks relating to its own employees and former employees. Each employer’s contribution to the scheme is calculated in accordance with the LGPS Regulations which require an actuarial valuation to be carried out every three years. The latest actuarial valuation of the scheme, for which results are known, took place on 31 March 2022 and at that date showed a funding level of 110% (assets of £3.3 billion against accrued liabilities of about £3 billion). The duration of the liabilities for the individual employers who participate in the scheme can be significantly different from this, reflecting the profile of its employees and former employees.

**Governance and Risk Management**

The surplus associated with the Authority’s pension arrangements is material to the Authority, as is the cash funding required. The details in relation to each arrangement, including the relevant provisions for governance and risk management, are set out below:

* Nature of the Scheme

The Scheme targets a pension paid throughout life. The amount of pension depends on how long employees are active members of the scheme and their salary when they leave the scheme (a ‘final salary’ scheme) for service up to 31 March 2014 and on revalued average salary (a ‘career average’ scheme) for service from 1 April 2014 onwards.

* Governance

Management of the scheme is vested in Cumbria County Council as Administering Authority of the Scheme. Cumbria County Council has appointed a Pension Committee to manage the Scheme. Advice is given by Cumbria County Council’s Assistant Director – Finance (s151 Officer), the Council’s finance team and by two independent advisers. The current advisers are appointed for their knowledge of investments and of pension funds; one adviser being primarily an investment specialist, the other complementing these investment skills with actuarial knowledge of the liability profile of the Scheme. A Local Pension Board, established under the Public Service Pensions Act 2013, assists with the governance of the scheme.

* Funding the Liabilities

Regulations governing the Scheme require actuarial valuations to be carried out every three years.  Contributions for each employer are set having regard to their individual circumstances.  The Regulations require the contributions to be set with a view to targeting the Scheme’s solvency, and the detailed provisions are set out in the Scheme’s Funding Strategy Statement.  The most recent available valuation was carried out as at 31 March 2022, which showed a surplus of assets against liabilities of £0.31 billion as at that date, equivalent to a funding level of 110%.  A surplus buffer of 110% has been introduced to reflect current economic uncertainty and aid future contribution stability. Any surplus above this buffer can be refunded to employers through offsetting future service contributions.

* Net defined benefit pension asset recognition

As part of assessing whether the net defined benefit pension surplus on the balance sheet should be recognised in full, the Authority has assessed the level of potential for reduction in future contributions into the scheme, as provided by Mercers. As an ongoing scheme member this was estimated at £155m. This provided significant headroom for the potential to reduce future contributions. Operational reality around frequency of contribution review and risk management over asset cover mean that the timing and amount of actual contribution reductions is uncertain. However, the actuarial calculation is judged to be a reasonable estimate of the economic benefit that would flow to the authority in future accounting periods.

* Risk and Investment Strategy

The Scheme’s primary long-term risk is that the Scheme’s assets will fall short of its liabilities (i.e. promised benefits payable to members). The aim of investment risk management is to balance the minimisation of the risk of an overall reduction in the value of the Scheme with maximising the opportunity for gains across the whole Scheme portfolio. The Scheme achieves this through asset diversification to reduce exposure to market risk (price risk, currency risk and interest rate risk) and keep credit risk to an acceptable level. In addition, the Scheme manages its liquidity risk to ensure there is sufficient liquidity to meet the Scheme’s forecast cash flow.

* Market Risk

Market value risk is the risk that the fair value or future cash flows of a financial institution will fluctuate because of changes in market price. The Scheme is exposed to the risk of financial loss from a change in the value of its investments. This may result in the Scheme’s assets failing to deliver the returns required to match the underlying liabilities of the Scheme over the longer term. To mitigate against market value risk, the Scheme has set restrictions on the type of investment it can hold. Mitigation against market risk is also achieved by diversifying across multiple investment managers and regularly reviewing the Investment Strategy and performance of the Scheme.

* Interest Rate Risk

The Scheme invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risks, which represent the risks that the fair value of future cash flow of a financial instrument will fluctuate because of changes in market interest rates.

* Foreign Exchange Risk

The Scheme holds a number of financial assets and liabilities in overseas financial markets and is therefore exposed to the risk of loss arising from exchange rate movements of foreign currencies. To reduce the volatility from foreign currency exposure, the Cumbria Scheme has approximately 30% of investments denominated in overseas currencies hedged into sterling in accordance with the passive currency overlay program.

* Credit / Counterparty Risk

Credit risk is the risk that a counterparty to a transaction or a financial instrument will fail to discharge an obligation or commitment that it has entered into and cause the Scheme to incur financial loss. The selection of high quality counterparties, brokers and financial institutions minimises credit risk that may occur through the failure to settle a transaction in a timely manner. Through review of the Scheme’s external Investment Managers annual internal control reports the Scheme monitors its exposure to credit and counterparty risk.

* Liquidity Risks

Liquidity risk represents the risk that the Scheme will not be able to meet its financial obligations as they fall due. The Administering Authority, with the Actuary, frequently reviews the overall cash flow position of the Scheme to ensure its obligations can be covered. The Scheme holds a large value of very liquid securities which could be promptly realised if required.

* Other Risks

Actions taken by the Government, or changes to European legislation, could result in stronger local funding standards, which could materially affect the authority’s cash flow.

There is a risk that changes in the assumptions (e.g. life expectancy, price inflation, discount rate) could increase the defined benefit obligation and/or the liabilities for actuarial valuation purposes. Other assumptions used to value the defined benefit obligation are also uncertain, although their effect is less material.

**Local Government Pension Scheme assets comprised:**

Assets in the pension fund are valued at realisable value which is principally market value for investments. As the type of asset will determine the risk associated with that asset, details of the categories of fund asset are shown below.



**Basis for Estimating Assets and Liabilities**

**Assets** have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels etc. The Local Government Pension Scheme and discretionary benefit liabilities have been estimated by Mercer Limited, an independent firm of actuaries, with estimates for the Cumbria County Council Fund being based on the latest full valuation at 31 March 2022.The significant assumptions used by the actuary have been:



The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analysis below has been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes while the other assumptions remain constant. The assumptions in longevity, for example, assume that life expectancy increases or decreases for men and women. In practice, this is unlikely to occur, and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the scheme, i.e. on an actuarial basis using the projected unit credit method. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous period.



**Asset and Liability Matching Strategy**

Cumbria Local Government Pension Scheme does not have an asset and liability matching strategy. However, Local Government Pension Schemes have a long term liability profile, and their investment strategy must be undertaken with a view to matching this. The Scheme’s Investment Strategy is to hold assets across a range of products and managers in order to diversify risk.

The policy documents for the Cumbria Local Government Pension Scheme include a ‘Funding Strategy Statement’ (FSS) which is reviewed and published whenever there is a material change in either the policy on the matters set out in the FSS or the scheme’s ‘Statement of Investing Principles’. The FSS addresses the issue of managing the need to fund benefits guaranteed by statute over the long term. The implementation of the funding strategy is the responsibility of Cumbria County Council, acting on the professional advice provided by the actuary. The purpose of the FSS is to:

* establish a clear and transparent fund-specific strategy which will identify how employers pension liabilities are best met going forward;
* to support the regulatory requirement to maintain as nearly constant employer contribution rates as possible; and
* to take a prudent longer-term view of funding those liabilities

In practice the funding target is met by a range of combinations of funding plan, investment strategy and investment performance. The Investment Strategy Statement and the Funding Strategy Statement are published in the Cumbria LGPS Annual Report, which is available on the Cumbria Pension Fund website.

**Impact on the Authority’s Cash Flows**

The objectives of the scheme are to keep employers’ contributions at a constant a rate as possible. Each employer’s position within the scheme is assessed separately and their individual contribution rate takes into account their differing circumstances and the funding plan, as laid down in the Funding Strategy Statement. The last valuation was dated 31 March 2022, at which time the funding level was 110% and the recovery period reduced to 10 years.

If any employer becomes unable to pay contributions or make good deficits in the future, the Fund’s assets will be lower than expected and the funding level will be worse than expected. This risk can be mitigated by regular employer covenant reviews by the Administering Authority. However, in the ultimate default of an employer any shortfall would then become the responsibility of any guarantor or all other employers in the Fund. If an employer terminates participation and becomes an Exiting Employer under the Regulations then the shortfall will be determined in line with the termination policy set out in the Funding Strategy Statement.

The Authority anticipates making contributions of £1,106k to the scheme in 2023/24. This excludes an annual surplus refund payment of £58,000. The contributions for 2022/23 have been paid up front in April resulting in net cash savings to the Authority of c£20k.

The weighted average duration of the defined benefit obligation for scheme members is 18 years for 2022/23 (18 years 2021/22). The very mature duration profile has been used to determine these assumptions.

**17. Disclosure of External Audit Costs**

In 2022/23 the Authority incurred the following fees relating to external audit and inspection:

|  |  |  |
| --- | --- | --- |
|  | **2021/22**  **Restated** | **2022/23** |
|  | **£** | **£** |
| Scale Fee | 14,095 | 16,283 |
| Additional work agreed by PSAA | 14,048 |  |
| Non Scale Fee work per 22/23 fee letter |  | 7,078 |
|  | 28,143 | 23,361 |
|  |  |  |

Due to the timing of audit work, some element of the fees relating to 2021/22 were paid during 2022/23, once the audit work for 2021/22 was complete and billing for any additional work had been approved by the PSAA. The restated amount for 2021/22 is as per the final bill including all PSAA approved variations.

It is anticipated that there will be some further work during the 2022/23 audit for activity not covered by the scale fee. The estimate provided by Grant Thornton in the 2022/23 fee letter is shown above. This will be subject to confirmation of the final amounts on completion of the audit and the PSAA fee variation process.

No non-audit services were provided.

**18. Balance Sheet - Property, Plant and Equipment**

The table below sets out the balances relating to Property, Plant and Equipment in 2022/23.



All assets were owned at the balance sheet date.

The comparative movements in 2021/22 are shown below:



At 31 March 2023, the authority had entered into a number of contracts for the construction or enhancement of property, plant and equipment in 2023/24. These capital commitments are:



**19. Bases of Valuation**

From 1 April 1994 all of the Authority’s fixed assets have been valued on the basis recommended by CIPFA and in accordance with the Statement of Asset Valuation Principles and Guidance Notes issued by the Royal Institution of Chartered Surveyors (RICS). Details of the valuation bases applied are set out in the Statement of Accounting Policies.

Valuations on high value assets are undertaken on an annual basis. Valuations of other assets are carried out through a rolling five-year revaluation programme with all assets being re-valued at intervals of five years or less. The 2022/23 valuations were carried out by Mrs H Lancaster MSc MRICS of the Authority’s internal Property Service in compliance with the guidance notes provided by the Royal Institute of Chartered Surveyors. In addition to our investment properties, car parks and major assets, which are valued annually, valuations of our different types of other asset have been carried out as follows:

* All toilets were valued at 31 March 2020
* All information centres were revalued at 31 March 2021
* All depots were revalued at 31 March 2022
* Our valuers also provided a report confirming that there were no other changes in market conditions during 2022/23 that would give rise to a material change in the valuations reported at 31 March 2023 except where specified.

The values of all operational assets other than land and buildings were reconsidered by managers within the Authority at 31 March 2023. The basis of asset valuation is set out below.

|  |  |
| --- | --- |
| **Asset Category** | **Basis of Valuation** |
| Operational Land and Buildings -  non specialised | Current Value - Existing Use Value |
| Operational Land and Buildings - specialised | Depreciated Replacement Cost |
| Infrastructure, and Community Assets | Depreciated Historic Cost |
| Vehicles, Plant and Equipment | Depreciated Historic Cost (as a proxy for fair value) |
| Surplus Assets | Current Value – Fair value estimated at highest and best use from a market participant’s perspective |

The fair value for the Authority’s surplus assets, which are land assets, has been determined using level 2 of the above hierarchy. These assets have been categorised as Assets Held for Sale as they meet the requirements set out in the code of practice. The market approach valuation technique using current market conditions and recent sales prices and other relevant information for similar assets in the local area has been used to determine fair value. Any adjustments applied in the assessment of fair value are those consistent with established practices.

In estimating the fair value of the Authority’s held for sale, the highest and best use of the properties is their current use. The authority has carried out sufficient work to satisfy itself that the carrying value of assets not valued in year are not materially different to their current values.

Depreciation is provided on assets with a finite useful life, other than freehold land. Three of the Authority’s assets, Murley Moss, Brockhole and the Keswick to Threlkeld Multi User Trail have been split into components with estimated useful lives as follows:

|  |  |
| --- | --- |
| **Component** | **Useful Life (Years)** |
| Structure/Tunnels | 50 |
| Mechanical & Electrical | 20 |
| Roof | 35 |
| External Works | 30 |
| Path surfaces & fencing | 15 |

For all other assets depreciation is charged, in line with the accounting policies, on a straight line basis over the following estimated useful lives:

|  |  |
| --- | --- |
| **Asset Type** | **Useful Life (Years)** |
| Operational Buildings | 10 to 50 depending on the type of asset and the construction material |
| Vehicles and Plant | 5 to 15 |
| Fixtures and Fittings | 5 to 15 |
| Infrastructure Assets | 30 |
| Computer Equipment | 3 to 5 |
| Other Equipment | 5 to 7 |

Residual values are based on the expected age and condition of the asset at the end of its useful life.

An analysis of all property, plant and equipment, heritage assets & investment property and non-current assets held for sale includes: -



**20. Capital Expenditure**

Capital Expenditure and its financing, including schemes under construction were as follows:

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  |  |  | **2021/22** | **2022/23** |  |
|  |  |  | **£000s** | **£000s** |  |
|  |  |  |  |  |  |
|  | **Land and Buildings** | |  |  |  |
|  |  | Information Centre works | 0 | 44 |  |
|  |  | Brockhole Improvements | 208 | 216 |  |
|  |  | Depot works | 0 | 28 |  |
|  |  | Murley Moss | 121 | 0 |  |
|  |  | Car Parks | 8 | 0 |  |
|  |  |  | 337 | 288 |  |
|  | **Investment Properties** | |  |  |  |
|  |  | Haverthwaite Heights | 9 | 0 |  |
|  |  |  | 9 | 0 |  |
|  | **Infrastructure & Community** | |  |  |  |
|  |  | Multi-User Trails | 285 | 1270 |  |
|  |  | DEFRA Access works | 0 | 86 |  |
|  |  | Electric Charge Points | 8 | 11 |  |
|  |  | Stanley Ghyll Enhancements | 316 | 0 |  |
|  |  |  | 609 | 1367 |  |
|  | **Vehicles and Plant** | |  |  |  |
|  |  | Vehicles | 13 | 117 |  |
|  |  | Boats | 29 | 42 |  |
|  |  | Plant & Equipment | 14 | 41 |  |
|  |  |  | 56 | 200 |  |
|  | **Equipment** | |  |  |  |
|  |  | Computer Equipment | 16 | 26 |  |
|  |  | Brockhole Equipment | 41 | 0 |  |
|  |  |  | 57 | 26 |  |
|  | **Intangible Assets** | |  |  |  |
|  |  | Software & Electronic Images | 8 | 18 |  |
|  |  |  | 8 | 18 |  |
|  |  |  |  |  |  |
|  | **Total Capital Expenditure to be Financed** | | **1,076** | **1,899** |  |
|  |  |  |  |  |  |
|  | **Financing used** | |  |  |  |
|  |  | Useable Capital Receipts | 298 | 201 |  |
|  |  | Capital Grants & Contributions | 323 | 1,363 |  |
|  |  | Direct Revenue Financing | 455 | 335 |  |
|  |  |  |  |  |  |
|  | **Total Financing** | | **1,076** | **1,899** |  |
|  |  |  |  |  |  |
|  | **Impact on Capital Financing Requirement** | | **0** | **0** |  |
|  |  |  |  |  |  |

**21. Investment Property**



The Authority’s investment property assets were revalued as at 31 March 2023 as detailed in note 19.

Information relating to the fair value hierarchy for the Authority’s investment properties is shown in the table below. Under IFRS 13, fair value is determined using a specific hierarchy as follows:

Level 1 – Quoted prices in an active market for identical assets

Level 2 – Other significant observable inputs

Level 3 – Significant unobservable inputs

The Authority has no investment properties that fall into Level 1 of the hierarchy.



The following valuation techniques have been used to determine the level 2 and level 3 fair values:

**Significant observable inputs – Level 2**

The fair value has been based on the market approach using current market conditions and recent sales prices and other relevant information for similar assets in the local area. Market conditions are such that similar properties are actively purchased and sold. The fair value has been assessed using adjustments consistent with established practices.

**Significant unobservable input – Level 3**

The fair value for our remaining hostel type asset has also been based on the market approach using current market conditions. However, as detailed below, the fair value has been assessed using adjustments based on the valuer’s judgement alone and which are outside established practices.

In estimating the fair value of the Authority’s investment properties, the highest and best use of the properties is their current use.

There were no gains or losses resulting from changes in the fair value of assets categorised as level 3 in the above table in 2022/23. A reconciliation of fair value measurements using significant unobservable inputs categorised within level 3 of the fair value hierarchy is shown in the table below:



As the valuation technique used to measure the fair value of the assets categorised as level 3 is based on current market conditions, significant changes to the market would result in significantly lower or higher values.

Other amounts that have been recognised in the Comprehensive Income and Expenditure Statement relating to investment property are:



The Authority has contractual responsibility for landlord’s repairs and maintenance expenditure on five of its investment properties. It also has responsibility for tree safety works within its woodlands. The Authority may not be able to realise the full value of one property, because external monies were received toward its purchase. There are no restrictions on the Authority’s ability to realise the value inherent in its other investment properties or on the Authority’s right to the remittance of income and the proceeds of disposal. None of these properties are held under finance or operating leases.

**22. Leases**

###### Under the Code leases are classified as either finance or operating leases based on the extent to which risks and rewards incidental to ownership of a leased asset lie with the lessor or the lessee. The Code also requires the land and buildings elements of a lease of land and buildings to be classified and accounted for separately.

**Lessee Operating Leases**

# The Authority uses vehicles, and other equipment financed under the terms of operating leases. The amount paid under these arrangements in 2022/23 was £63k (2021/22 £42k). It also uses land and buildings financed under the terms of operating leases. The amount paid under these arrangements in 2022/23 was £297k (2021/22 £216k). Of this expenditure £182k related to contingent rents.

# The future minimum lease payments due under non-cancellable leases in future years will be paid over the following periods:

|  |  |  |
| --- | --- | --- |
|  | **Re-stated** | |
|  | **2022**  **£000** | **2023**  **£000** |
| Not later than 1 year | 117 | 122 |
| Later than 1 year but not later than 5 years | 184 | 198 |
| Later than 5 years | 406 | 366 |
|  | **707** | **687** |

The comparator has been restated to correct the presentation of the Coniston Boating Centre lease which had been incorrectly split between year bandings, there was £0 net impact on the overall amounts disclosed.

**Lessor Operating Leases**

# The Authority has granted use of a number of its properties under operating leases. The income gained under these arrangements in 2022/23 was £465k (2021/22 £419k). The total value of properties where part or all of the property is leased out under operating leases is as follows:

|  |  |  |
| --- | --- | --- |
|  |  | |
|  | **Gross**  **£000** | **Depreciation**  **£000** |
| Property, Plant and Equipment | 8,541 | (153) |
| Investment Property | 963 |  |
|  | **9,504** | **(153)** |

# The comparative value of properties where part or all of the property is leased out under operating leases is as follows:

|  |  |  |
| --- | --- | --- |
|  |  | |
|  | **Gross**  **£000** | **Depreciation**  **£000** |
| Property, Plant and Equipment | 9,059 | (67) |
| Investment Property | 510 |  |
|  | **9,569** | **(67)** |

# 

# The future minimum lease payments receivable under non-cancellable leases in future years will be received over the following periods:

|  |  |  |
| --- | --- | --- |
|  | **Total** | |
|  | **Restated**  **2022** | **2023** |
| Not later than 1 year | 234 | 180 |
| Later than 1 year but not later than 5 years | 267 | 162 |
| Later than 5 years | 236 | 202 |
|  | **738** | **545** |

The minimum lease payments receivable do not include rents that are contingent on events taking place after the lease was entered into, such as adjustments following rent reviews. In 2022/23 £151k worth of contingent rents were receivable by the Authority (2021/22 £141k).

The prior year comparator has been restated to include the impact of tenancies within Murley Moss which had been excluded in the prior year. On review, these are judged to require inclusion and so 2021/22 has been restate to be comparable to 2022/23.

**23. Contingent Liability**

Under the provisions of the Conservation (Natural Habitats &c) Regulations 1994 the Authority had an obligation to review any planning permissions on Special Area of Conservation sites. The majority of work was undertaken but there is one site where a review is still in progress. On this site Natural England has issued a Notice under the Environmental Damage (Prevention and Remediation) (England) Regulations 2015 (EDR) which is currently progressing through the Planning Inspectorate and the review will not be completed until the EDR process is complete. Any changes considered necessary to the current planning permissions as a result of these reviews may lead to a requirement to pay compensation. However, it is not currently possible to assess the likelihood or amount of any potential compensation payment. Furthermore, legislative changes since the permissions were granted and the fact that activity on one of the sites is not significant give rise to further options for progress and further uncertainty as to the ultimate course of action. Options for progress may or may not involve the Authority directly and significant further work will need to be undertaken before this can be decided upon.

**24. Financial Instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another. All other financial assets and liabilities are classified as loans and receivables, debtors and creditors and are carried in the Balance Sheet at amortised cost. Their fair value has been assessed by calculating the present value of the cash flows that will take place over the remaining life of the instrument, using the following assumptions:

* The fair value oftrade and other receivablesand payablesis taken to be the invoiced or billed amount.
* The fair value of cash deposits is taken to be the cash balance as at 31 March 2023

The borrowings and investments disclosed in the Balance Sheet are made up of the following categories of financial instruments:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  |  | |  | |
|  | **31-Mar-22** | | **31-Mar-23** | |
|  | **Carrying amount** | **Fair Value** | **Carrying amount** | **Fair Value** |
| **£0** | **£0** | **£0** | **£0** |
|  |  |  |  |  |
| Financial liabilities - short term creditors |  |  |  |  |
| Financial liabilities carried at contract amount | 1,038 | 1,038 | 911 | 911 |
| **Total included in Creditors** | **1,038** | **1,038** | **911** | **911** |
|  |  |  |  |  |
| Financial assets - long term liabilities |  |  |  |  |
| Available for sale financial assets | 0 | 0 | 0 | 0 |
| **Total included in Long Term Assets** | **0** | **0** | **0** | **0** |
| Financial assets - short term debtors and cash |  |  |  |  |
| Amortised cost | 5,510 | 5,510 | 5,131 | 5,131 |
| **Total included in Current Assets** | **5,510** | **5,510** | **5,131** | **5,131** |
|  |  |  |  |  |

**25. Nature and extent of risks arising from Financial Instruments**

The Authority’s activities expose it to a variety of financial risks:

* Credit risk – the possibility that other parties might fail to pay amounts due to the Authority
* liquidity risk – the possibility that the Authority might not have funds available to meet its commitments to make payments
* market risk – the possibility that financial loss might arise for the Authority as a result of changes in such measures as interest rates and stock market investments.

In order to minimise the risksthe Authority has adopted the CIPFA Code of Practice for Treasury Management. Accordingly, the Authority approves an annual Treasury Management Strategy which sets out policies on borrowing, investment, financing and interest rate exposure.

**Credit risk**

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to customers. The Authority’s Treasury Management strategy for 2022/23 requires that deposits are only made if the following criteria are met.

|  |  |  |  |
| --- | --- | --- | --- |
| **Institution type** | **Minimum Fitch Long Term Rating / Fund Rating** | **Time Limit** | **Money Limit (£m)** |
| Major UK Banks | A | 364 days | 2 |
| Part Nationalised UK Banks | A | 90 days | 2 |
| Major Building Societies | A | 364 days | 1 |
| Money Market Funds | AAA | N/A | 5 |
| UK Gilts and Debt Management Office | n/a | 364 days | 5 |
| Local Authorities | n/a | 364 days | 1 |

These ratings are checked weekly. Principal investments are limited to a maximum of £2m with any one financial institution. The rating requirements and investment limits for financial institutions are reviewed annually to reduce the financial exposure with individual banks. The maximum invested at any one time during 2022/23 was £5,509k (2021/22 £4,514k).

The Authority’s standard terms and conditions for payment of invoices are 30 days from the invoice date. The Authority does not generally allow credit for customers; however, £136k of the £231k customer balances at 31 March 2023 was past due. The past due element can be analysed as follows:

|  |  |  |
| --- | --- | --- |
| **31-Mar-22** | **Days past due** | **31-Mar-23** |
| **£000** |  | **£000** |
|  |  |  |
| 1 | 31-60 days | 0 |
| 0 | 61-90 days | 42 |
| 3 | 91-120 days | 66 |
| 31 | Over 120 days | 28 |

The credit quality of other financial assets is considered to be very high given the low rate of debt write off. Historical experience of default with regard to trade receivables and an analysis of the debt outstanding at 31 March 2023 shows that an allowance for credit losses of £24k is adequate to cover any anticipated credit risk for 2022/23. No debts were written off in 2022/23 (2021/22 £0).

**Liquidity risk**

All trade and other payables are due to be paid in less than one year. The Authority currently has no borrowings and so there is no significant current or future risk that it will be unable to raise finance to meet its commitments under financial instruments. At 31 March 2023 there are no financial liabilities other than trade creditors, which are expected to be paid within one year. Liquidity risk is managed through daily cash flow monitoring.

**Market risk**

Market conditions have changed significantly during the year with bank rate rising from 0.75% to 4.25%. This has had an impact on borrowing and investing costs.

The Authority is currently debt free, however, the Prudential Code requires the Authority to fix each year the maximum of interest on borrowing that is subject to variable rates. As the Authority’s borrowing is currently expected to be for short term cash management only (if required at all), it is anticipated that 100% of this could be at variable rates without exposing the Authority to undue risk. The proportion of fixed and variable rate interest will depend on forecasts for interest rates during the period under review. Maximum borrowing will be undertaken at fixed rates when interest rates are considered to be at their lowest and on a variable basis when interest rates are expected to fall.

In 2022/23 the Authority received £102k in interest income (£4k in 2020/21). This increase is a direct reflection of the increase in bank rate, which has impacted on the wider money market. The Authority has continued to use AAA rated money market fund as its main deposit facility. The average cash and investment balance over the period was, £4.4m so had interest rates been +/-1% higher during the period, the income received would have varied by circa +/- c£44k.

**Foreign exchange risk**

The Authority has no financial assets or liabilities denominated in foreign currencies and therefore has no exposure to loss arising from movements in exchange rates.

**26. Cash and Cash Equivalents**

|  |  |  |
| --- | --- | --- |
| **31 March 2022** |  | **31 March 2023** |
| **£000** |  | **£000** |
| 5 | Cash held | 5 |
| 507 | Bank Accounts | 485 |
| 4,000 | Money Market Funds | 4,100 |
| 4,512 |  | 4,590 |

**27. Short Term Debtors and Prepayments**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  |  |  |  |  |
|  | **31 March** |  | **31 March** |  |
|  | **2022** |  | **2023** |  |
|  |  |  |  |  |
|  | **£000** |  | **£000** |  |
|  |  |  |  |  |
|  | (22) | **Impairment for Bad Debts** | (24) |  |
|  |  | **Prepayments & Accrued Income** |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  | 68 | Local Authorities | 0 |  |
|  | 175 | Other | 187 |  |
|  |  | **Debtors** |  |  |
|  | 603 | Government Departments | 1,368 |  |
|  | 20 | Local Authorities | 22 |  |
|  | 273 | Other | 765 |  |
|  | **1,117** |  | **2,318** |  |
|  |  |  |  |  |

**28. Short Term Creditors and Receipts in Advance**

|  |  |  |
| --- | --- | --- |
|  |  |  |
| **31 March** |  | **31 March** |
| **2022** |  | **2023** |
| **£000** |  | **£000** |
|  |  |  |
|  | **Income in Advance** |  |
| 171 | Government Departments | 0 |
| 478 | Local Authorities | 173 |
| 179 | Other | 356 |
|  | **Creditors** |  |
| 170 | Government Departments | 129 |
| 92 | Local Authorities | 100 |
| 1,088 | Other | 1,671 |
| **2,178** | **Total Creditors** | **2,429** |

**29. Nature and Purpose of General Fund Earmarked Reserves**

The Authority is required to maintain a number of reserves under the provisions of the Code. The reserves and their broad functions are as follows.

***Usable, cash-backed reserves***

**General Reserve**

This balance represents the cumulative surplus available to the Authority to support revenue spending and which has not been earmarked for a specific purpose.

**Earmarked Reserves**

This balance represents monies available to support revenue spending but which the Authority has earmarked for specific purposes. Details of these specific purposes are shown in the table below:

|  |  |
| --- | --- |
| Ring-fenced Funds Reserve | Used to set aside small amounts of funding allocated for specific purposes and projects running between years |
| External Grants Reserve | To hold external grant monies until the time they are used to support service delivery |
| Climate Change Reserve | Held to support specific projects that reduce our own climate change emissions and emissions projects in the Park |
| Windermere Registration Reserve | Held to support the management and administration costs of the Windermere Lake Byelaws |
| Lake District Communities Fund | Held to support specific community led projects that will contribute to the delivery of the Vision, its outcomes, and reflect the principles of distinctive area ways of working |
| UK National Parks Digital Partnership | Held under agreement in support of service delivery for the UK National Parks Digital Partnership. |
| Cumbria Woodlands | Held to support the Cumbria Woodlands service and neutralise any impact on the Authority General Fund for Cumbria Woodlands work. |
| Investing For Our Future Reserve | Held to provide funding to invest in new initiatives that can deliver additional financial contribution and / or improvements in direct delivery |
| Partnership Priorities Reserve | Held to support the achievement of priorities identified by the Lake District National Park Partnership through specific projects |
| Fix the Fells Reserve | Held to manage income generated from donations, sponsorship and grants and associated expenditure on behalf of the Fix the Fells Partnership |
| Post Contract Development Works Reserve | Held to fund the future costs of maintaining and developing public access infrastructure improvements where higher standards have increased quality of provision and user expectations |
| Public Rights of Way Reserve | Held to support the re-instatement of public rights of way following the December 2015 floods and the upgrade of paths within the extension area |
| Planning Application Fee Increase | To hold income relating to the increase in planning application fees from Jan 18 until the time it is used to support service delivery |
| Visitor Services Trading Reserve | A general contingency reserve specifically to smooth out trading performance within Visitor Services. This has a target balance of £500k. |
| Biodiversity Net Gain Reserve | To hold amounts received specifically in relation to funding future BNG work |
| Farming in protected Landscapes reserve | To hold funds to support work relating to administering the FiPL scheme. |
| Planning interim support reserve | Funds held specifically to support planning service staffing. |
| Inquiry reserve | Funds set aside for periodic planning enquiries |

**30. Summary of Movement on Usable Reserves**

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Description** | **Balance 31 March 2021** | **Transfers to/(from) reserves** | **Balance 31 March 2022** | **Transfers to/(from) reserves** | **Balance 31 March 2023** |
| **£000** | **£000** | **£000** | **£000** | **£000** |
| **Usable Reserves - capital** |  |  |  |  |  |
| Useable Capital Receipts Reserve | 204 | -204 | 0 | 1,275 | 1,275 |
| Capital Grants Unapplied Reserve | 406 | -123 | 283 | -28 | 255 |
| **Total capital reserves** | **610** | **-327** | **283** | **1,247** | **1,530** |
|  |  |  |  |  |  |
| **Usable Reserves - revenue** |  |  |  |  |  |
| **Earmarked Reserves** |  |  |  |  |  |
| Ring-fenced Funds Reserve | 300 | -47 | 253 | -86 | 167 |
| External Grants Reserve | 376 | 117 | 493 | -72 | 421 |
| Biodiversity Net Gain Reserve | 0 | 0 | 0 | 75 | 75 |
| Climate Change Reserve | 10 | -10 | 0 | 0 | 0 |
| Windermere Registration Reserve | 30 | -10 | 20 | -10 | 10 |
| Lake District Communities Fund | 8 | -8 | 0 | 0 | 0 |
| Cumbria Woodlands | 117 | -26 | 91 | -9 | 82 |
| Investing for our Future | 0 | 281 | 281 | 0 | 281 |
| Inquiry reserve | 0 | 0 | 0 | 15 | 15 |
| Partnership Priorities Reserve | 162 | -46 | 116 | 136 | 252 |
| Fix the Fells Reserve | 194 | -28 | 166 | -128 | 38 |
| Post Contract Works Reserve | 17 | -17 | 0 | 0 | 0 |
| Public Rights of Way Reserve | 112 | -25 | 87 | -40 | 47 |
| Planning Fee Increase Reserve | 157 | 44 | 201 | -175 | 26 |
| Planning Interim Support Reserve |  |  | 0 | 106 | 106 |
| National Parks Portal Reserve | 36 | -12 | 24 | -5 | 19 |
| Farming in Protected Landscapes | 0 | 44 | 44 | 7 | 51 |
| Visitor Services Trading | 0 | 500 | 500 | -249 | 251 |
| **Total Earmarked Reserves** | **1,519** | **757** | **2,276** | **-435** | **1,841** |
|  |  |  |  |  |  |
| General Reserve | 1,073 | 186 | 1,259 | 311 | 1,570 |
|  |  |  |  |  |  |
| **Total Usable Reserves** | **3,202** | **616** | **3,818** | **1,123** | **4,941** |

**31. Prior Period Adjustment**

There have been no prior period adjustments made. A small number of note disclosures have been amended where it was judged necessary to do so to allow year on year comparison.

**Annual Governance Statement 2022/23 Lake District National Park Authority.**

1. **Scope of responsibility**

Lake District National Park Authority (the Authority), is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. The Authority also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging this overall responsibility, the Authority is responsible for putting in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions, and which includes arrangements for the management of risk.

The Authority has approved and adopted a Local Code of Corporate Governance (LCoCG). This forms part of the Authority Handbook and is consistent with the principles of the CIPFA/SOLACE Framework *Delivering Good Governance in Local Government*. This statement explains how the Authority has complied with the LCoGC and also meets the requirements of Accounts and Audit (England) Regulations 2015, regulation 6 (1) (b), which requires all relevant authorities to prepare an annual governance statement.

1. **The Purpose of the Governance Framework**

The Governance Framework comprises the systems and processes, culture and values by which the Authority is directed and controlled and its activities through which it accounts to, engages with and leads its communities. It enables the Authority to monitor the achievement of its priorities and to consider whether those priorities have led to the delivery of appropriate services and value for money. This is brought together in the Authority’s LCoCG; this review has been completed with reference to the detailed provisions set out in the LCoCG.

The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the Authority’s Business Plan, policies, aims and objectives, to evaluate the likelihood and potential impact of those risks being realised, and to manage them efficiently, effectively and economically.

There are seven key principles to good governance highlighted in the CIPFA/Solace framework, the LCoGC is also structured around these:

Principle A Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law

Principle B Ensuring openness and comprehensive stakeholder engagement

Principle C Defining outcomes in terms of sustainable economic, social, and environmental benefits

Principle D Determining the interventions necessary to optimise the achievement of the intended outcomes

Principle E Developing the entity’s capacity, including the capability of its leadership and the individuals within it

Principle F Managing risks and performance through robust internal control and strong public financial management

Principle G Implementing good practices in transparency, reporting, and audit to deliver effective accountability

The following section summarises the Authority’s Governance arrangements in place during the year ended 31 March 2023 and up to the date of approval of the statement of accounts. Section 4 sets out the review of effectiveness and section 5 contains the action plan for implementation during 2023/24.

1. **Governance Arrangements.**
   1. **The Authority’s Vision – Purpose, Outcomes and Objectives**

The Authority’s Business Plan is a key document for the Authority, providing the framework for all Authority activity. The strategic outcomes and related Authority objectives set out in the Business Plan are drawn from the Lake District National Park Partnership’s Plan, which is the Management Plan for the National Park. The Partnership Plan highlights strategic outcomes and key actions required to deliver the Vision for the National Park, which have been agreed by all of the partners on the Partnership, and the Authority’s Business Plan identifies the key activities where we are leading or are substantively involved in delivery. It also details the key service objectives for the each of the Authority’s services over the next three years.

The Business Plan gives a clear message to the public and our partners about the priorities for the Authority over the course of its 3 year term, setting out where the Authority will be focusing its resources and activity.

* 1. **The Authority’s Vision – Implications for Governance Arrangements**

The Authority’s direction of travel set out in the Business Plan is reviewed annually with Members to ensure that objectives and actions are still relevant and consistent with our strategic aspirations. Key objectives are reviewed and all of the specific actions forming part of the Authority’s Business Plan have assigned owners.

The Business Plan is underpinned by a set of supporting strategies and detailed Service Plans that set out key activities and measures for each outcome theme in the Business Plan. The Business Plan forms the basis of quarterly performance reports received by the Resources Committee, and monthly reports received by Strategic Leadership Team.

* 1. **Measuring the Quality of Services**

Performance within services is measured monthly against performance indicators, which in turn feed into Service Plans monitored by the Strategic Leadership Team. Performance indicators are continually refined and reviewed to ensure their continuing relevance to our operations and to ensure high quality data for business decision making.

* 1. **Roles and Responsibilities**

The Authority documents and defines roles and responsibilities in a number of ways. These are set out in the Scheme of Delegation and Terms of Reference for each Committee. The Authority’s role in significant partnerships, such as the Lake District National Park Partnership, is defined and responsibilities within these are understood by relevant parties.

* 1. **Governance and People**

The Authority has adopted a suite of core policies, values and behaviours to complement our Vision and these have been agreed by Members and codified within the Authority Handbook.

The Authority’s Vision, values and behaviours, form a key part of the staff appraisal process and provide staff with a clear definition of the standards of behaviour expected in the Authority. The framework is supported by the Authority’s Officer Code of Conduct and staff induction programme.

To support internal communications we have implemented Microsoft Teams to make it easier for people to connect and work collaboratively. We have also developed and launched our new intranet, Waymarker, and are rolling out OneDrive. Each team is at a different stage of implementation but this has mostly been completed.

In 2022/23 members have had access to training and away hours of relevance to their role. There was an existing action plan item around member training and development and this has been brought forward to reflect the significant influx of new Members following local government re-organisation, particularly the need for comprehensive inductions.

Our processes for induction and management of volunteers ensures a near seamless provision of services between staff and volunteers and they have been integral to the development of our visitor management activities in the National Park during the pandemic.

We continue to strengthen our management arrangements around equalities legislation to ensure we fulfil our obligations to promote social inclusion as a public body. In our Partnership Plan and Business Plan we have identified a “Lake District for Everyone” as a strategic priority to ensure we continue to work to promote accessibility and inclusion in the delivery of our services and the management of the National Park.

An action plan item has been included to continue to work with Members to strengthen Member development opportunities and the appraisal process, particularly around induction of the significant number of new members.

* 1. **Risk Management**

To support the need for continuous improvement, the Authority has developed an integrated assurance framework to contribute to the delivery of the objectives and actions set out in the Business Plan. This is now embedded into service planning and day-to-day risk management processes. This was subject to internal audit review during 2022/23.

Key corporate and business risks are discussed at monthly Strategic Leadership Team meetings and all risk owners are clear of their roles and responsibilities within the risk management framework. Communication of risk as part of the quarterly Finance, Performance and Risk report ensures the Authority’s Members have an opportunity to comment and contribute.

* 1. **Ensuring Effective Counter-fraud and Anti-corruption Arrangements are Developed and Maintained**

The Authority’s complies with CIPFA’s Code of Practice on Managing the Risk of Fraud and Corruption. It has an Anti-Fraud Theft and Corruption Policy that remains appropriate and fit for purpose.

Employees are made aware of its requirements in detail as part of our induction arrangements, Officer Code of Conduct and our policy on Interest in Contracts. Employees must comply with our Financial Regulations and Contract Standing Orders and demonstrate high standards of probity when dealing with the Authority’s affairs. We also operate a Disciplinary and Capability procedure for allegations of fraud and corruption by officers. Members must operate within our adopted Code of Conduct for Members of the Lake District National Park Authority and with Standing Orders. The Members Handbook sets out the relevant requirements.

The Authority operates a culture in which high standards of conduct and probity are expected, and this is supported by strong organisational policies and procedures. We deploy sufficient resources to the prevention and detection of fraud and our policies and procedures in this regard are sound. No instances of fraud or corruption were upheld in the 2022/23 financial year.

Managers ensure that staff are aware of the Authority’s values, standards and behaviours. The internal control environment is regularly reviewed through the work of internal and external audit. Internal audit have reviewed our arrangements and resourcing for the prevention, detection of fraud, theft or corruption and are satisfied with our approach. Risks around fraud were discussed with the internal auditors (TIAA) as part of preparation of the internal audit plan for 2023/24.

* 1. **Financial Management Arrangements**

The Authority’s financial management arrangements conform to the Governance requirements of CIPFA’s “Statement on the Role of the Chief Financial Officer in Local Government” as the Head of Resources (S151 Officer) has full access to the Strategic Leadership Team and the Chief Executive. The Head of Resources is designated as the responsible officer for the administration of the Authority’s financial affairs under Section 151 of the Local Government Act 1972. Responsibilities are defined in the Scheme of Delegation. The S151 Officer oversees the development and work of the financial management function at the Authority and is its responsible officer for matters of financial administration. The post holder is a professionally qualified accountant with suitable experience, supported by a finance team with 4 qualified accountants (3 of which are CIPFA qualified) with extensive local government experience.

In June 2021 Authority approved a new Commercial Strategy and a pipeline of projects is currently under development to support its implementation. Delivery of the Commercial Strategy is being overseen by the Commercial Strategy Board, which comprises Members and senior officers. The Board will consider appropriate investments that support delivery of National Park objectives and improve our financial resilience as outlined in our Medium Term Financial Strategy. An example brought forward during 2022/23 is Lakeshore Phase 2 which is now included in the Medium Term Financial Plan.

CIPFA’s Financial Management Code sets out good practice in financial management to assist local authorities in demonstrating their financial stability. The Authority is compliant with most major elements of the new code and considerable work has been undertaken over 2021/22 strengthen compliance further including the development of a Financial Resilience Assessment, ensuring compliance with the new Prudential Code for Capital Finance for Local Authorities and delivering the 2020/21 statement of accounts within statutory timescales. A key area delivered during 2022/23 is the upgrading of the Authority’s finance system to support greater security and enhance operational efficiency and the implementation of a business partnering approach to budget management. Both of these are now in place and providing benefit to the Authority.

* 1. **Financial Monitoring and Reporting**

The Executive Board and Strategic Leadership Team receive monthly financial performance reports. Members receive quarterly reports including revenue monitoring and forecast projections to the end of the financial year.

* 1. **Ensuring Effective Arrangements are in Place to Perform the Monitoring Officer Function**

The Director of Sustainable Development is the Authority’s Monitoring Officer. This officer has a duty to report to the Authority and Executive where they are of the opinion that any proposal, decision or omission will give rise to unlawfulness or if any decision or omission has given rise to or would constitute maladministration. The Monitoring Officer provides a range of functions relating to the conduct of Members (for example maintaining the Register of Members’ Interests, Code of Conduct complaints etc.) advising the Governance Committee.

The Monitoring Officer is supported in his role by the Authority Solicitor (the Authority’s Deputy Monitoring Officer) who advises on legal matters, attends Executive Board and Committee meetings to support lawful decision making, and provides a legal commentary on reports to Members.

* 1. **Ensuring Effective Arrangements are In Place to Perform the Head of Paid Service Function**

The Authority’s Head of Paid Service is the Chief Executive who is responsible and accountable to the Authority for all aspects of operational management. The Chief Executive works closely with the Authority Chair and Deputy and Committee Chairs and Members in line with the principal contained within the Authority’s Local Code of Corporate Governance about Members and officers working together to achieve a common purpose with clearly defined functions and roles.

The Chief Executive is supported in his role by the Directors, and has regular access to and contact with the Members through formal and informal meetings. The Strategic Leadership Team also supports this role, and consists of the Executive Board and Heads of Service meeting monthly to discuss strategic developments and business performance, and informally on a weekly basis to discuss any immediate issues.

* 1. **Governance Committee**

The Authority has established a Governance Committee to oversee the workings of the corporate governance arrangements of the Authority and to report to the Authority on these and related financial probity issues. The Governance Committee operates within CIPFA’s “Audit Committees – Practical Guidance for Local Authorities”.The external auditor’s VFM opinion raised a recommendation around the need for self assessment of effectiveness and this is included in the AGS action plan for implementation during 2023/24.

* 1. **Internal Audit**

The Authority maintains an independent Internal Audit Service, which operates within the principles set out within the Public Sector Internal Audit Standards (PSIAS). Internal Audit has carried out an annual programme of reviews as approved by the Governance Committee. The managers of the services and functions reviewed have each agreed actions and priorities arising from the review and the achievement of those actions is monitored on an ongoing basis by the Authority’s Internal Audit service and Strategic Leadership Team. The Head of Internal Audit has provided a written opinion to the Governance Committee based on the work undertaken on behalf of the Authority during the year that the Authority has reasonable and effective risk management, control and governance processes in place.

* 1. **Ensuring Compliance with Relevant Laws**

Systems are in place to ensure that appropriate legal and financial advice is provided at relevant points in the decision making process. All reports to Members are reviewed by both the Director of Communications and Resources, Monitoring Officer and Authority Solicitor. This ensures that checks are made on the legal and financial consequences of any course of action prior to a decision being made. The Authority has a variety of methods for receiving updates in legislative changes. In addition to departmental officers keeping up to date with legislative, regulatory and guidance changes, the Authority subscribes to a legislative update service. The usual method of direct notification of legislative changes by Central Government also occurs on an ongoing basis. This is supported by employees’ membership of professional bodies and the associated requirement that they will remain up to date with changes to their area of expertise and responsibility. Employees are provided with training to maintain up to date professional competencies where applicable.

**3.15 Complaints and Whistle Blowing**

The Authority operates a formal complaints system in accordance with best practice, giving members of the public the ability to complain about aspects of the Authority’s service with which they are dissatisfied. The Authority reviews any complaints received in order to assess their validity and learn for the future. The Authority’s whistleblowing arrangements are set out in our Confidential Reporting Policy which is available to all staff on our intranet and externally on our web-site. Our Confidential Reporting Policy, ensures there is a clear channel of confidential reporting for staff should this be required. There has been limited use of the confidential reporting code during 2022/23 and nothing that has lead to investigation of wider underlying governance issues.

**3.16 Clear Channels of Communication.**

All formal meetings are held in public, with the reports and minutes of those meetings being published on the Authority’s website unless there are legal reasons for confidentiality. There are opportunities for members of the public to ask questions at meetings of the Authority and committee meetings are now live streamed and recorded to allow greater public access.

Various channels of communication are available to ensure all stakeholders find information accessible. Internal communications are also delivered using a number of channels. We will continue to engage with staff over the coming year to ensure they are supported in the new working arrangements, including further use of MS Teams.

**3.17 Enhancing the Accountability for Service Delivery and Effectiveness of other Public Service Providers.**

Whilst the Authority continues to deliver most of its services directly, there are a number of areas where the Authority has contractual arrangements in place for the delivery of services. Arrangements are in place, to monitor both the delivery, price and quality of these services and this is reported back to Members through financial and performance reporting.

**3.18 Commerciality and Commissioning**

The Authority recognises that a commercial and commissioning approach brings with it opportunities for introducing greater flexibility with regard to the delivery of services. Purchasing of services from third parties also demands that we receive assurance that the businesses delivering the goods and services are resilient, reliable and reputable and will continue to deliver at the right quality in the face of difficult economic conditions locally, nationally and globally. This work is governed by the regulations and guidance set out in our Contract Standing Orders. During 2022/23 an expanded legal and democratic services team was established which also includes procurement support. This will be particularly important with upcoming changes to public procurement following the UK’s exit from the EU.

**3.19 Good Governance in respect of Partnerships**

The Authority’s governance arrangements and procedures ensure that partnerships are entered into for the delivery of strategic objectives and that partnership arrangements are clearly defined. The effective management of individual partnerships is the responsibility of the lead service area and significant partnerships, such as the Lake District National Park Partnership are subject to regular monitoring and review.

**3.20 External Audit**

A robust framework for external audit also provides Members with independent assurance over the financial statements and arrangements for Value for Money. The Authority was one of a minority of Local Government organisations to have audited statements for 2021/22 published by the statutory deadline (30 November 2022).

1. **Review of Effectiveness**

During 2022/23 assurance information has been collated using different means of independent review of effectiveness across the Authority’s Services. These include:

**4.1 Individual assurance reviews from the risk based internal audit plan (TIAA)**

TIAA have reported on specific operational areas during the year. These reports have been presented to Governance Committee for their scrutiny and oversight. 3 areas were rated as substantial assurance during the year, the highest rating available.

**4.2 Annual internal audit opinion issued by Internal Audit (TIAA)**

TIAA also provide an annual audit opinion to give an overall assessment of the control environment at the Authority. Reflecting the individual assurance reviews, this was judged to provide reasonable assurance.

**4.3 Accounts opinion issued by the external auditor (Grant Thornton)**

The statement of accounts for 2021/22 was prepared, audited and published by the deadline (30 November 2022). The auditors concluded that “it is clear that good arrangements are in place to support prepare and audit of the Authority’s financial statement”. This provides overall assurance on the arrangements for financial reporting and the supporting systems, people and processes.

**4.4 Value for Money opinion issued by external audit (Grant Thornton)**

The value for money opinion for 2021/22 was issued in February 2023 looking at Financial Sustainability, Governance and Improving Economy, Efficiency and Effectiveness. There were no major issues reported although a number of improvement opportunities were raised. These have been included as new items in the action plan below (items 5,6,7 and 8).

**4.5 Volume and severity of governance issues reported through committee and Executive Board**

There have been limited occurrences of issues where the governance framework has been tested around standards, ultra vires activity or other fraudulent transactions.

**4.6 Performance reporting against the business plan targets and financial budgets (Resources Committee)**

Ongoing monitoring and reporting of performance against business plan targets and financial budgets has been in place during the year. The framework has proved to be effective at detecting and finding mitigations for events that threaten delivery of the business plan, within the available resources. For example, issues raised during the in-year budget monitoring were reflected in the Medium Term Financial Strategy for 2023/24; the budget and MTFS for 23/24 were balanced.

**4.7 Full review of arrangements in place during 2022/23 against the CIPFA/Solace framework by officers.**

A full review of LCoGC produced a number of areas that have been included for follow up in the action plan. In addition, a further detailed review against the CIPFA/Solace framework was completed. This mostly raised the same areas as identified by the VFM opinion and the LCoGC review. In addition, it flagged that there could be improvements in the integration of budget setting and service planning.

**4.8 Monitoring of implementation of the 2021/22 action plan**

The governance issues that we identified in the 2021/22 review have seen considerable progress during the 2022/23 financial year. Further detail is provided below.

1. **Significant Governance Issues**

Five issues were flagged during the 2021/22 review (please see prior year AGS for details). Of these, 4 are judged to have been fully implemented. The action around Member Development is to be kept on the action plan to reflect an ongoing need to support Members particularly following the significant number of new Members following local government reorganisation in Cumbria who will all require full inductions.

In addition, there are a number of new items that have been flagged from the 2022/23 annual review. These are not judged to be significant governance issues but are opportunities for improvement. The full action plan to be monitored during 2023/24 is as follows:

1. Continue to work with Members to strengthen Member development opportunities and the appraisal process, particularly around induction of the significant number of new members.
2. Review Distinctive Area Teams – these have not been fully active since the pandemic; the ongoing use of these should be reviewed and any new or amended arrangements reflected in the Code.
3. Continue with existing work to achieve ISO27001 for information security management; this has already commenced and is due to be completed during 2023/24.
4. Review opportunities for benchmarking or consider other alternatives for bringing ideas that enhance value for money into the organisation.
5. Introduce annual self-assessment effectiveness reviews for Resources and Governance Committees.
6. Prepare a more robust gifts and hospitality register.
7. Incorporate social value and carbon cost work fully into the procurement strategy and process.
8. Continue to monitor and implement the Financial Management Code.
9. Review opportunities to improve the links between business planning and budget setting.

We propose over the coming year to take steps to address the above matters to further enhance our governance arrangements and will monitor their implementation and operation as part of our next annual review.

1. **Opinion**

We are satisfied that there are no significant governance issues and that the governance arrangements are fit for purpose.

**Chart

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**Signed: ……………………………… ………..……………………………**

(Chair) (Chief Executive)

On behalf of the Lake District National Park Authority

Date: 24/5/2023

**GLOSSARY OF TERMS**

**Accounting Period -** The period of time covered by the accounts, normally 12 months commencing on 1st April for local authorities.

**Accruals -** Sums included in the final accounts to cover income or expenditure attributable to the accounting period but for which payment has not been made or received at the balance sheet date.

**Amortisation** – The writing down of intangible assets and revenue expenditure funded from capital resources by making a charge (similar to depreciation) to service revenue accounts.

**Budget -** A statement of the Authority’s plans in financial terms. A budget is prepared and approved by the Lake District National Park Authority prior to the start of each financial year and is used to monitor actual expenditure throughout the year.

**Capital Expenditure -** Expenditure on new assets such as land and buildings, or on enhancements to existing assets that significantly prolong their useful life or increase their value.

**Capital Financing Costs -** The annual cost of borrowing (principal repayments and interest charges), leasing charges and other costs of funding capital expenditure.

**Capital Receipt -** Income from the sale of capital assets such as land or buildings.

**CIPFA –** Chartered Institute of Public Finance and Accountancy

**Creditors -** Amounts owed by the Authority at 31 March for goods received or services rendered but not yet paid for.

**Current Assets -** Assets which can be expected to be consumed or realised during the next accounting period.

**Current Liabilities -** Amounts which will become due or could be called upon during the next accounting period.

**Debtor -** Amounts owed to the Authority, which are collectable or outstanding at 31 March.

**Deferred Liabilities -** This represents the liability for principal repayments on finance leases.

**Depreciation -** The estimated using up of the value of an asset, owing to age, wear and tear, deterioration, or obsolescence.

**Finance Lease -** A lease that transfers substantially all of the risks and rewards of ownership of a fixed asset to the lessee.

**Government Grants -** Payments by central government towards local authority expenditure. They may be specific, for example Sustainable Development Grant, or general, such as National Park Grant.

**Heritage Assets** **-** Assets with historical, artistic, scientific, technological, geophysical or environmental qualities that are held and maintained principally for their contribution to knowledge and culture.

**National Park Grant -** The main grant paid by central government to a National Park Authority towards the costs of its services.

**Non-Current Asset -** Assets that can be expected to be of use or benefit the Authority in providing its service for more than one accounting period.

**Operating Lease -** A lease under which the ownership of the asset remains with the lessor; for practical purposes it is equivalent to contract hiring.

**Precepts -** The amount required to be collected on behalf of a local authority that cannot levy a council tax directly on the public (for example a National Park Authority).

**Provisions –** Amounts set aside to meet known liabilities.

**Reserves -** Amounts set aside in the accounts for the purpose of meeting future expenditure.

**Revenue Expenditure -** Spending on day-to-day items including employees’ pay, premises costs and supplies and services.

**Revenue Expenditure Funded from Capital Under Statute -** Expenditure of a capital nature but for which there is no tangible asset, for example capital grants.

#### Abbreviations used in the accounts

BVACOP – Best Value Accounting Code of Practice

CIPFA - Chartered Institute of Public Finance and Accountancy

IFRS – International Financial Reporting Standards

FRS - Financial Reporting Standard

SSAP - Statement of Standard Accounting Practice

SORP - Statement of Recommended Practice